# HONDA <br> The Power of Dreams 

# Annual Report 2010 

Honda Motor Co., Ltd.
Year Ended March 31, 2010

Honda Motor Co., Ltd., operates under the basic principles of "Respect for the Individual" and "The Three Joys"-expressed as "The Joy of Buying," "The Joy of Selling" and "The Joy of Creating." "Respect for the Individual" reflects our desire to respect the unique character and ability of each individual person, trusting each other as equal partners in order to do our best in every situation. Based on this, "The Three Joys" express our belief and desire that each person working in or coming into contact with our company, directly or through our products, should share a sense of joy through that experience.

In line with these basic principles, since its establishment in 1948, Honda has remained on the leading edge by creating new value and providing products of the highest quality at a

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## To Our Shareholders

We would like to express our gratitude to you, our shareholders, for your ongoing support. We also want to thank the many people who have supported Honda's growth over the years, including, first and foremost, our customers, as well as our business partners and the communities around the world where we are privileged to do business.


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reasonable price, for worldwide customer satisfaction. In addition, the Company has conducted its activities with a commitment to protecting the environment and enhancing safety in a mobile society.

The Company has grown to become the world's largest motorcycle manufacturer and one of the leading automakers. With a global network of 390* subsidiaries and 102* affiliates accounted for under the equity method, Honda develops, manufactures and markets a wide variety of products, to earn the Company an outstanding reputation from customers worldwide.
*As of March 31, 2010

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## Preparing for the Future

Honda aims to achieve global growth by further encouraging and strengthening innovation and creativity and creating quality products that please customers and exceed their expectations.

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## CSR Report

This report is not published in printed form, but is available on the Internet at the following URL:
http://www.honda.co.jp/csr/
Environmental Report
Available at the following URL:
http://www.honda.co.jp/environment/publications/index.html
Philanthropy Report
This report is not published in printed form, but is available on the Internet at the following URL:
http://www.honda.co.jp/philanthropy/

## Cover:

## CR-Z

The all-new hybrid vehicle that combines a 1.5 -liter i-VTEC engine and Honda's proprietary Integrated Motor Assist (IMA) system, and creates fusion between futuristic and dynamic styling and exhilarating driving, along with outstanding fuel economy of $25 \mathrm{~km} / \mathrm{L}$.*

* Fuel economy of continuously variable transmission (CVT) version measured in $10 \cdot 15$ mode (Japan)


## Caution with Respect to Forward-Looking Statements

This annual report contains "forward-looking statements" as defined in Section 27A of the Securities Act of 1933, as amended, and Section 21E of the Securities Exchange Act of 1934, as amended. Such statements are based on management's assumptions and beliefs, taking into account information currently available to it. Therefore, please be advised that Honda's actual results could differ materially from those described in these forward-looking statements as a result of numerous factors, including general economic conditions in Honda's principal markets; foreign exchange rates between the Japanese yen and the U.S. dollar, the Euro and other major currencies; and extensive environmental and other governmental regulations, as well as other factors detailed from time to time.

The Power of Dreams

Dreams inspire us to create innovative products that enhance mobility and benefit society. To meet the particular needs of customers in different regions around the world, we base our sales networks, research \& development centers and manufacturing facilities in each region. Furthermore, as a socially responsible corporate citizen, we strive to address important environmental and safety issues.

Summary of Operating Results by Business


Automobile Business


Power Product and Other Businesses


Financial Services Business


Locations


## Financial Highlights

## Financial Data

Honda Motor Co., Ltd. and Subsidiaries
Years ended March 31

|  | Yen(millions except per share data) |  |  | U.S. dollars (millions except per share data) |
| :---: | :---: | :---: | :---: | :---: |
|  | 2008 | 2009 | 2010 | 2010 |
| Net sales and other operating revenue | $¥ 12,002,834$ | $¥ 10,011,241$ | $¥ 8,579,174$ | \$ 92,210 |
| Operating income | 953,109 | 189,643 | 363,775 | 3,910 |
| Income before income taxes and equity in income of affiliates | 895,841 | 161,734 | 336,198 | 3,613 |
| Equity in income of affiliates | 118,942 | 99,034 | 93,282 | 1,003 |
| Net income attributable to Honda Motor Co., Ltd. | 600,039 | 137,005 | 268,400 | 2,885 |
| Cash dividends paid during the period | 152,590 | 139,724 | 61,696 | 663 |
| Research and development | 587,959 | 563,197 | 463,354 | 4,980 |
| Total assets | 12,615,543 | 11,818,917 | 11,629,115 | 124,990 |
| Total Honda Motor Co., Ltd. shareholders' equity | 4,550,479 | 4,007,288 | 4,328,640 | 46,525 |
| Capital expenditures <br> (excluding purchase of operating lease assets) | 654,030 | 633,913 | 348,981 | 3,751 |
| Depreciation (excluding property on operating leases) | 417,393 | 441,868 | 401,743 | 4,318 |
| Per share data |  |  |  |  |
| Net income attributable to Honda Motor Co., Ltd. | $¥ 330.54$ | $¥ \quad 75.50$ | $¥ \quad 147.91$ | \$ 1.59 |
| Dividends paid | 84 | 77 | 34 | 0.37 |
| Total Honda Motor Co., Ltd. shareholders' equity | 2,507.79 | 2,208.35 | 2,385.45 | 25.64 |

Note: United States dollar amounts have been translated from yen solely for the convenience of the reader at the rate of $¥ 93.04=$ U.S. $\$ 1$, the mean of the telegraphic transfer selling exchange rate and the telegraphic transfer buying exchange rate prevailing on the Tokyo foreign exchange market on March 31, 2010. No representation is made that yen amounts could have been, or could be, converted into U.S. dollars at that rate or any other rate on this or any other data or at all.

Net Sales and Other Operating Revenue Yen (billions)


Net Income Attributable to Honda Motor Co., Ltd. and Return on Equity (ROE)


Operating Income and Operating Margin


Total Assets, Total Honda Motor Co., Ltd. Shareholders' Equity and Total Honda Motor Co., Ltd. Shareholders' Equity per Common Share


Equity in Income of Affiliates Yen (billions)


Capital Expenditures and Depreciation (Excluding Property on Operating Leases)


## Operating Data

Years ended March 31

| Unit Sales Breakdown (Thousands) | Motorcycles |  |  | Automobiles |  |  | Power Products |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2009 | 2010 | Change | 2009 | 2010 | Change | 2009 | 2010 | Change |
| Japan | 232 | 190 | (18.1)\% | 556 | 646 | 16.2\% | 516 | 322 | (37.6)\% |
| North America | 320 | 189 | (40.9) | 1,496 | 1,297 | (13.3) | 1,893 | 1,818 | (4.0) |
| Europe | 276 | 199 | (27.9) | 350 | 249 | (28.9) | 1,306 | 1,066 | (18.4) |
| Asia | 7,523 | 7,628 | 1.4 | 793 | 950 | 19.8 | 970 | 1,069 | 10.2 |
| Other Regions | 1,763 | 1,433 | (18.7) | 322 | 250 | (22.4) | 502 | 469 | (6.6) |
| Total | 10,114 | 9,639 | (4.7)\% | 3,517 | 3,392 | (3.6)\% | 5,187 | 4,744 | (8.5)\% |


| Net Sales | Motorcycle Business |  |  | Automobile Business |  |  | Financial Services Business |  |  | Power Product and Other Businesses |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Breakdown <br> Yen (millions) | 2009 | 2010 | Change | 2009 | 2010 | Change | 2009 | 2010 | Change | 2009 | 2010 | Change |
| Japan | $\ddagger 81,822$ | ¥ 70,461 | (13.9)\% | $¥ 1,225,384$ | $¥ 1,383,855$ | 12.9\% | ¥ 24,083 | ¥ 24,635 | 2.3\% | $¥ 115,252$ | $¥ 98,367$ | (14.7)\% |
| North America | 182,284 | 103,956 | (43.0) | 3,723,877 | 3,013,432 | (19.1) | 527,905 | 553,169 | 4.8 | 80,124 | 65,890 | (17.8) |
| Europe | 178,621 | 124,665 | (30.2) | 923,580 | 575,326 | (37.7) | 12,685 | 10,428 | (17.8) | 71,126 | 54,366 | (23.6) |
| Asia | 460,412 | 461,067 | 0.1 | 1,079,585 | 1,041,258 | (3.6) | 4,736 | 4,318 | (8.8) | 50,739 | 36,754 | (27.6) |
| Other Regions | 508,372 | 380,143 | (25.2) | 721,978 | 540,977 | (25.1) | 12,852 | 13,802 | 7.4 | 25,824 | 22,305 | (13.6) |
| Total | $¥ 1,411,511$ | $¥ 1,140,292$ | (19.2)\% | $¥ 7,674,404$ | $¥ 6,554,848$ | (14.6)\% | $\ddagger 582,261$ | $¥$ 606,352 | 4.1\% | $\ddagger 343,065$ | $¥ 277,682$ | (19.1)\% |



## Net Sales




Power Product and Other Businesses Yen (billions)


We would like to express our gratitude to you, our shareholders, for your ongoing support. We also want to thank the many people who have supported Honda's growth over the years, including, first and foremost, our customers, as well as our business partners and the communities around the world where we are privileged to do business.

Concerning the economic environment surrounding Honda, economic conditions in the United States showed moderate recovery, as evidenced by improvement in consumer spending, a bottoming out of private capital investment and other developments, despite concerns about the continuation of the credit contraction, deterioration in the employment situation and other factors. The economies of Europe also bottomed out, despite concerns such as economic stagnation as a result of the credit contraction, a sales slump following the end of measures supporting new car purchases and a deterioration in employment conditions. Also, in Asia, the Chinese economy recovered and the outlook called for further expansion. Similarly, in India, economic conditions recovered, and the economies of other
countries in the region generally are reporting recovery. In Japan, the economy showed a trend toward improvement, especially in consumer spending, although conditions continued to be tough, with unemployment rates remaining high and other factors.

Under these business conditions, Honda's consolidated net sales and other operating revenue (the "Revenue") for the fiscal year ended March 31, 2010 amounted to $¥ 8,579.1$ billion, a decline from the previous fiscal year, mainly due to negative currency translation effects and decreased sales in automobile business. Net income attributable to Honda Motor Co., Ltd. increased to $¥ 268.4$ billion, and basic net income attributable to Honda Motor Co., Ltd. per common share rose to $¥ 147.91$.

Automobile Business


Motorcycle Business
Total unit sales of motorcycles declined from the previous fiscal year, despite increases in Asia, because of lower unit sales in Japan, North America, Europe and Other Regions, including South America.

In Asia, where market growth is continuing, demand in the first half of the calendar year 2009 was influenced by the global economic downturn, but in the second half, demand showed recovery throughout the region. Honda's total unit sales in Asia rose along with expanded sales of the Activa and the new CB Twister in India as well as higher sales of the Wave 110i AT and the new PCX in Thailand.

In contrast, in North America, compared to last year, unit sales decreased for mid-size models, principally in the 750cc class, as well as all types of scooters and ATVs, especially in the United States. Also, unit sales declined in Other Regions, including South America, mainly in the Brazilian market, because of the tightening of loan standards for motorcycles in the wake of the financial crisis.

Although unit sales increased in Japan and the rest of Asia, total sales were below the level of the previous fiscal year because of declines in North America, Europe and Other Regions, including South America.

In Japan, during the first half of the fiscal year, operating conditions were difficult because of the weakness in corporate business activities as a result of the global downturn and stagnant consumer spending. However, in the latter half of the fiscal year, based on the positive effects of measures to stimulate demand, including tax reductions and subsidies for eco-friendly automobiles, sales of automobiles moved toward recovery. Sales of Honda's Insight, Fit, and StepWGN held firm, and unit sales rose. Additionally, in Asia outside Japan, several key factors spurred an increase in auto sales, including the significant growth of business in China, and the smash success of the new City in Thailand, India and other markets.

At the same time, in North America, while sales of the $C R-V$, the new-model $A c c o r d$ Crosstour and other light truck models, including the brand-new Acura ZDX, expanded, Honda's unit sales declined because of the overall shrinkage in the market. In Europe, industry demand expanded in some countries as a result of the adoption of government incentives to encourage purchases of new cars; however, Honda's unit sales decreased due to increased competition and other factors.

Power Product and Other Businesses
Total unit sales of power products decreased from the level of the previous fiscal year, despite increased sales in Asia outside Japan. This decline was due to lower sales in Japan, North America, Europe and Other Regions, including South America. In Asia, unit sales of engines and pumps for use in agricultural machinery as well as sales of trimmers expanded because of the effects of agriculturalsupport policies adopted by some countries and the effects of weather conditions. On the other hand, in Japan, North America and Europe, unit sales of engines for OEM use declined, while in Other Regions, including South America, sales of pumps and general-purpose engines decreased, thus leading to an overall decline in unit sales.


## Initiatives Going Forward

At present, Honda is going through a period of major change in its business environment. Amid these challenging conditions, it will be necessary for Honda to move even faster in its corporate activities to meet the expectations of its customers and to attain its objective of being a company that society wants to exist. To accelerate our activities, I think it is important for us to have a firm understanding of the magnitude of the changes that are taking place and to focus our efforts on major issues while we accurately assess the market conditions we are confronting. In particular, we must move forward aggressively with initiatives in the areas of responding to environmental issues and pursuing opportunities in emerging markets. Both of these are expected to present major opportunities for future growth. To overcome the tough operating environment we face and attain new growth, our key words will be "simplicity," "concentration" and "speed," and we will continue to strengthen the core characteristics that make Honda unique.

## Environmental Initiatives

In February 2010, we launched the brand-new $C R-Z$ hybrid vehicle. The $C R-Z$ is equipped with a three-mode drive system that enables motorists to select the driving mode that best suits various driving conditions and driving styles and to pursue both the joys of driving and ecofriendly performance. An automobile should be a source of pleasure, and we think automobiles need to have a unique personality that makes people want to drive them. As an automobile that helps motorists pursue the joy of driving, we believe the $C R-Z$ expands the possibilities of the hybrid vehicle concept and will contribute to the wider ownership of hybrid vehicles. Later this year, we plan to launch a hybrid-model Fit, and we are working to further strengthen our lineup by focusing on the development of medium and large-sized hybrid automobiles.

In the motorcycle business, in December of this year, we are planning to begin lease sales of the $E V$-neo electric scooter for business use in Japan. Since this new scooter is powered by an electric motor, it emits no $\mathrm{CO}_{2}$ emissions at all and thus features superior environmental



## Initiatives in Emerging Markets

performance. Also, since the electric power source is a lithium-ion battery, the EV-neo can be recharged quickly for extended riding using household electric power. Based on the use of motorcycles, a two-wheeled vehicle achieves high performance with currently available electric drive technology. We will move ahead proactively with marketing activities for the EV-neo aimed at expanding the sales and ownership of this new eco-friendly transport vehicle.

We are also taking active initiatives in the energy management field, including energy generation through the development and marketing of compact household cogeneration units and next-generation, thin-film solar cells.

Looking to the future, as environment-related technologies become significantly more important, Honda will strengthen its lineup of hybrid vehicles; develop new technologies for electric drivetrains, including batteries; and make further advances in fuel cell electric vehicles. We will also take initiatives in developing high-efficiency energy management products and aim to be a leader in the environmental technology field.


Although automobile markets have diminished in size in the industrialized countries following the onset of the financial crisis, markets in the emerging economies have continued to expand. Among these, in India, the potential market has expanded from the more affluent to the middle class, and this is stimulating growth in demand. Honda introduced a new small concept car at the Auto Expo 2010 in New Delhi in January of this year, with an eye toward launching the vehicle in 2011. This small car is being developed to meet the needs of customers in such markets as India, and, to offer it at a more attractive price, Honda is taking a broad range of initiatives, including intensifying local procurement capabilities.

Honda has amassed tremendous know-how in the development, parts procurement and production of two-wheeled vehicles in Asia. Thus far, Honda has grown its automobile production operations in emerging nations by applying know-how based on its experience in industrialized countries. Going forward, we believe it will be important for Honda to utilize the development, procurement and production know-how we have gained in Asia to manufacture automotive products that meet customer needs. In this way, we can develop markets in today's emerging economies and the next-generation markets of the future. In the newly emerging markets also, Honda will aim to manufacture products that offer new value to its customers.


## Development of New Production Systems

Honda, thus far, has adopted a policy of manufacturing its products close to the customer, and, especially in the case of automobiles, it has structured a flexible manufacturing system centered on Japan that enables it to react to changes in demand in countries around the world. As its business operations in regions outside Japan have expanded, Honda has strengthened its regional production capabilities. Looking to the future, Honda will promote a complementary global production system that can respond to changes in demand and fluctuations in currency exchange rates while better focusing each plant on the production of products that draw on their
unique expertise. Under this system, Honda will work to offer products at more attractive prices and strengthen its business position.

Since its founding, Honda has set high goals and aggressively taken on the challenge to reach them. This is one characteristic that makes Honda the company it is, and it has enabled Honda to respond to the expectations of its customers. In these difficult economic times, I believe Honda's challenging spirit is precisely what is needed. Honda will continue to move ahead with active initiatives to offer new value to its customers.



## Returning Profit to Shareholders

Honda strives to conduct its business from a global perspective and to increase its corporate value. We consider the allocation of profits to shareholders to be one of our most important management responsibilities. Our basic policy for dividends is to make distributions after taking into account our long-term consolidated earnings performance. Honda also acquires its own shares with optimal timing with the goal of improving the efficiency of its capital structure.

For fiscal 2010, Honda set a year-end cash dividend of $¥ 12$ per share, bringing total cash dividends for the fiscal year to $¥ 38$ per share. This dividend comprised $¥ 8$ per share for the first quarter, $¥ 8$ per share also for the second quarter, $¥ 10$ per share for the third quarter and the year-end dividend of $¥ 12$ per share.

For the fiscal year ending March 31, 2011, we are scheduled to pay quarterly dividends of $¥ 12$ per share, or $¥ 48$ per share for the full year, which will be $¥ 10$ higher than in fiscal 2010. We will continue to do our utmost to meet the expectations of our shareholders.

Honda is a company where each and every member of management and the organization works to realize the dream of providing joy to Honda customers by setting challenging objectives focused on innovation and creating new value. We call this "The Power of Dreams."

Our overriding desire is to be a company that society wants to exist. In the years to come, as in years past, we will continue to meet the challenges of innovation and creativity to give our customers enjoyment, inspiration and satisfaction, while responding to the expectations of society, including reducing the impact of our products and operations to the global environment.

We look forward to the continued understanding and support of our shareholders and other investors for the long term.

June 24, 2010
Takanobu lto
President \& Chief Executive Officer


## Review of Operations

## Motorcycle Business



Percentage of Net Sales by Business


Unit Sales
Thousands
12,000


Net Sales

Yen (billions)
2,000


| Unit Sales Thousands | 2009 | 2010 | \% change |
| :---: | :---: | :---: | :---: |
| Japan | 232 | 190 | (18.1)\% |
| North America | 320 | 189 | (40.9) |
| Europe | 276 | 199 | (27.9) |
| Asia | 7,523 | 7,628 | 1.4 |
| Other Regions | 1,763 | 1,433 | (18.7) |
| Total | 10,114 | 9,639 | (4.7)\% |
| Net Sales Yen (millions) | 2009 | 2010 | \% change |
| Japan | $¥ 81,822$ | ¥ 70,461 | (13.9)\% |
| North America | 182,284 | 103,956 | (43.0) |
| Europe | 178,621 | 124,665 | (30.2) |
| Asia | 460,412 | 461,067 | 0.1 |
| Other Regions | 508,372 | 380,143 | (25.2) |
| Total | $¥ 1,411,511$ | ¥1,140,292 | (19.2)\% |

Years ended March 31


Honda's total unit sales of motorcycles, all-terrain vehicles (ATVs) and personal watercraft (PWC) totaled 9,639 thousand units, decreased by 4.7\% from the previous fiscal year. Unit sales in Japan totaled 190 thousand units, decreased by $18.1 \%$. Overseas unit sales totaled 9,449 thousand units, decreased by $4.4 \%$, due mainly to decreased unit sales in Other Regions, including South America, and North America although sales in Asia outside Japan increased. Revenue decreased $¥ 271.2$ billion, or $19.2 \%$, to $¥ 1,140.2$ billion, due mainly to the decline in unit sales and unfavorable foreign currency translation effects. Honda estimates that, had the exchange rate remained unchanged from the previous year, net sales for the year would have decreased by approximately $10.0 \%$, or about $¥ 141.2$ billion. Operating income decreased $¥ 41.0$ billion, or $41.1 \%$, to $¥ 58.8$ billion, despite declines in SG\&A expenses and R\&D costs, mainly because of the decline in net sales and unfavorable foreign currency effects.

## Review of Operations

## Motorcycle Business

## Japan

Total industry demand for motorcycles in Japan in fiscal 2010 was approximately 410,000 units*1, about $25 \%$ lower than in the previous fiscal year. This decline in demand was mainly due to the effects of the economic downturn, regulations on emission limits, demographic factors such as the decline in the number of younger people, the decline in the number of people who acquire motorcycle driving licenses and the shortage of motorcycle parking spaces in city areas.

Amid these difficult operating conditions, in June 2009, Honda strengthened its lineup by launching its Super Cub 110 business model, which is both economic and practically useful. Also, in March 2010, Honda launched its CB1100 Type I large sport bike adding functional elegance, which is equipped with a newly developed air-cooled four-cylinder engine. In addition, in March 2010, Honda introduced its PCX in Japan, and it received a highly favorable reception. Only three weeks after the launch, orders for 8,000 units had been received, which was more than $90 \%$ of the annual sales goal. A strategic global model, $P C X$ is a 125 cc scooter featuring a global standard design for major components, which enhances cost-competitiveness and production efficiency. The PCX is also the first scooter to be introduced in Japan in the 125cc class equipped with an idling-stop system*2.

Despite expansion in sales of new models, unit sales in Japan decreased $18.1 \%$, to 190,000 units, due to more intense competition and other factors.
*1: Source: Japan Automobile Manufacturers Association (JAMA)
*2: According to Honda research.


Forza (Japan)


Super Cub 110 (Japan)



## North America

Total demand for motorcycles and all-terrain vehicles (ATVs) in the United States* during calendar 2009 declined 37\% from the previous year, to approximately 840,000 units. This decline was due to the continuing credit contraction, deterioration in employment conditions and shrinkage in leisure-related expenditures.

Amid this business environment, in April 2009, Honda launched the large cruiser model Fury, re-creating the classic chopper style with a very low seat height and long front-end but in a modern, dependable bike.

Unit sales in North America decreased 40.9\% from the previous fiscal year, to 189,000 units. Although sales of new models held strong, sales of medium-sized bikes, principally in the 750 cc class, and scooters declined in reaction to the previous year's demand increase caused by high gasoline prices, and as a result, Honda's motorcycle unit sales declined 47.9\%, to about 98,000 units. In the ATV category, although demand for utility ATVs remained firm, total unit sales of ATVs and other products decreased $31.1 \%$, to about 91,000 units.

* Source: MIC (Motorcycle Industry Council)


VTR (Europe)

## Europe

Total demand for motorcycles in Europe* during calendar 2009 declined approximately $16 \%$, to about 1.05 million units. Although demand in some countries rose because of government incentives to support the purchase of new motorcycles and changes in the driver's license system, overall demand fell because of the impact of the economic downturn throughout Europe

Amid this business environment, in May 2009, Honda introduced its VTR250 naked-type leisure bike with a slimmer body and featuring easy handling. Also, in January 2010, Honda introduced the VFR1200F, a large sports tourer with a V4-stroke engine, which combines a sporty performance with high-quality riding comfort.

In fiscal 2010, the full-year contribution of the CBF125, which was launched in the previous fiscal year, the new CBF1000 naked-type leisure bike, the new VRF1200F and other models had a positive effect; nevertheless, the number of large scooters and other products declined. As a consequence, total unit sales in Europe decreased 27.9\% from the previous fiscal year, to 199,000 units.

* According to Honda research. The motorcycle market includes 10 countries: the United Kingdom, Germany, France, Italy, Spain, Switzerland, Portugal, the Netherlands, Belgium and Austria.


Fury (North America)

## Motorcycle Business

## Asia

Demand for motorcycles is continuing to expand in Asia, where they are an essential means of transportation. In calendar 2009, despite the negative impact of the global economic downturn in the first half of the year, demand recovered during the second half and total demand for motorcycles*1 rose about 6\% over the previous year, to approximately 40.2 million units.

By country, sales in India rose about 19\%, to approximately 8.8 million units; sales in Indonesia decreased roughly $8 \%$, to about 6 million units; and sales in Thailand dropped approximately $10 \%$, to about 1.5 million units.

Amid these business conditions, in India, Honda introduced the all-new Activa 110cc scooter. Also, in February 2010, Honda launched its CB Twister, a fuel-efficient 110cc motorcycle, which is targeted at younger riders and follows the trends in European large-bike design. In India, 100cc-to-110cc motorcycles account for about half of the total market, and the CB Twister is expected to show a strong sales performance.

In October 2009, Honda began production and sales in Thailand of its strategic global model, PCX, which is a 125 cc -class scooter featuring a global standard design for major components, which enhances cost-competitiveness and production efficiency.

In addition, in the Wave series, which is a major Honda model in Asia and is currently marketed mainly in ASEAN countries, Honda introduced a full model change version of its Wave 110 RSX in Vietnam in October 2009, giving it a sportier design for added appeal to the target market of younger


CB Twister (India)
customers. In Thailand, Honda launched the Wave 110i AT Cub-style scooter in February 2010, which is outfitted with the new type CV-matic automatic transmission and features both practicality and convenience.

Honda's unit sales in Asia*2 for the fiscal year under review rose $1.4 \%$ over the previous fiscal year, to $7,628,000$ units. This increase was due to favorable expansion in sales of new models and growth in sales, principally in India, Vietnam, and certain other countries.

In production activities, in India, consolidated subsidiary Honda Motorcycle \& Scooter India Private Limited made the decision to build a second production plant to respond to rapidly growing demand in that country. Along with the expansion in capacity of its existing plant, the second plant is scheduled to go into operation in the latter half of 2011, and this will bring this company's total annual production capacity to 2.2 million units. In addition, Honda Vietnam Co., Ltd. (HVN) plans to expand the annual production capacity of its motorcycle production plant by 500,000 units in order to meet rapidly growing demand in Vietnam. With this newly planned expansion, HVN's total motorcycle production capacity will be 2 million units annually within the latter half of 2011.
*1: According to Honda research. The motorcycle registration market includes eight countries in this region: Thailand, Indonesia, Malaysia, the Philippines, Vietnam, India, Pakistan and China
*2: This total includes sales of finished products of Honda and its consolidated subsidiaries and sales of knocked down kits to Honda's affiliated companies accounted for under the equity method for use in local production by such companies.

## Other Regions

In Brazil, the principal market within Other Regions, total demand in calendar 2009 decreased about 16\%, to approximately 1.61 million units,* because of the tightening of loan conditions for motorcycles in the wake of the global financial crisis and other factors.

Amid these conditions, in Brazil, Honda introduced an upgraded version of its CB300R in June 2009, offering advanced design and enhanced riding performance. Also, in November, Honda launched its NXR 150 BROS MIX, which is equipped with the Mix Fuel Injection System that makes it possible to use various combinations of ethanol and gasoline flexibly. Installing this Mix Fuel Injection System leads to reduce $\mathrm{CO}_{2}$ emissions while also contributing to reducing fuel costs. This is Honda's second model incorporating this system, which was first introduced on the CG150 TITAN MIX.

In Other Regions (including Latin America, the Middle East, Africa and Oceania), unit sales decreased 18.7\%, compared with the previous fiscal year, to $1,433,000$ million units, despite the positive effects of introducing the CB300R and CG150 Fan motorcycles in Brazil.
*Source: ABRACICLO (the Brazilian Association of Motorcycle, Moped and Bicycle Manufacturers)


## Review of Operations

## Automobile Business

Percentage of Net Sales by Business


## Unit Sales



Net Sales

Yen (billions) Years ended March 31
10,000


| Unit Sales | Thousands | 2009 | 2010 | \% change |
| :---: | :---: | :---: | :---: | :---: |
|  | Japan | 556 | 646 | 16.2\% |
|  | North America | 1,496 | 1,297 | (13.3) |
|  | Europe | 350 | 249 | (28.9) |
|  | Asia | 793 | 950 | 19.8 |
|  | Other Regions | 322 | 250 | (22.4) |
|  | Total | 3,517 | 3,392 | (3.6)\% |
| Net Sales | Yen (millions) | 2009 | 2010 | \% change |
|  | Japan | $¥ 1,225,384$ | $¥ 1,383,855$ | 12.9\% |
|  | North America | 3,723,877 | 3,013,432 | (19.1) |
|  | Europe | 923,580 | 575,326 | (37.7) |
|  | Asia | 1,079,585 | 1,041,258 | (3.6) |
|  | Other Regions | 721,978 | 540,977 | (25.1) |
|  | Total | $¥ 7,674,404$ | $¥ 6,554,848$ | (14.6)\% |

[^0]

Honda's unit sales of automobiles totaled 3,392 thousand units, decreased by 3.6\% from the previous fiscal year. Unit sales in Japan totaled 646 thousand units, increased $16.2 \%$ over the previous year. Overseas unit sales totaled 2,746 thousand units, decreased by $7.3 \%$, mainly due to declined unit sales in North America and Europe although unit sales rose in Asia outside Japan. Revenue from external customers decreased $¥ 1,119.5$ billion, or $14.6 \%$, to $¥ 6,554.8$ billion from the previous fiscal year, due primarily to the decline in unit sales and unfavorable currency translation effects. Honda estimates that, had the exchange rate remained unchanged from the previous year, net sales for the year would have decreased by approximately $8.1 \%$, or about $¥ 625.1$ billion.

Operating income increased $¥ 102.2$ billion, or $416.5 \%$, to $¥ 126.7$ billion, mainly due to decreased SG\&A and R\&D expenses and continuing cost reduction efforts, despite decreased revenue and unfavorable currency impact.

## Review of Operations

## Automobile Business

## Japan

Total automobile demand in Japan* for the fiscal year rose approximately $4 \%$ over the previous fiscal year, to about $4,880,000$ units. In the first half of the fiscal year, automobile demand experienced a severe downturn because of weakness in business and operating conditions due to the global economic downturn and stagnant consumer spending. During the latter half of the fiscal year, however, the positive effects of government incentives to provide tax reduction and subsidies for purchasing eco-cars in order to stimulate demand emerged, and automobile sales began to recover.

Amid these operating environment, in October 2009, Honda introduced the all-new StepWGN in October 2009, which features Honda's original low-floor, low-center-of-gravity platform with a spacious interior and excellent fuel economy. Also, in November 2009, Honda launched the new Civic Type REURO with its distinctive, stylish form and excellent driving performance. Then, in December 2009, Honda introduced the

Civic TYPE R EURO (Japan)

all-new Acty truck mini-vehicle, which now offers a wider cabin and an improved minimum turning radius. In February 2010, Honda launched its brand-new CR-Z hybrid vehicle, which combines an advanced and dynamic design with a nimble and exhilarating riding performance and superior fuel economy.

Honda's unit sales in Japan rose $16.2 \%$ over the previous fiscal year, to 646 thousand units, driven mainly by robust sales of the Insight, Fit, StepWGN and Freed as well as other new models.

In the area of production, the number of units manufactured in Japan during the fiscal year under review decreased $21.5 \%$, to 902 thousand units, mainly because of the decline in the number of cars exported.
*Source: JAMA (Japan Automobile Manufacturers Association: The number of regular vehicle registrations (661cc or higher) and mini-vehicles (660cc or lower))


[^1]

Accord Crosstour (North America)

## North America

In calendar 2009, total demand in the United States* fell approximately $21 \%$ from the previous year, to about 10,400,000 units. This was because of lackluster consumer spending caused by the continuing credit contraction and the deterioration in employment conditions.

Under these market conditions, in November 2009, Honda introduced its new Accord Crosstour, which is a highperformance sedan, powered by a Honda V6 engine, and offers strong utility car features, including more storage capacity beneath the floor in the rear section. Also, in December, Honda launched the newly developed Acura ZDX, a sport coupe with flowing roofline styling. The Acura ZDX comes with an all-new six-speed automatic transmission, and combines a powerful ride with excellent fuel economy.

Unit sales of the Civic and Fit core passenger models increased because of government incentives in the first half of the fiscal year. Also, during the latter half, sales of light truck models such as the $C R-V$ rose, reflecting stability in gasoline prices and moderate improvement in economic conditions. However, Honda automobile sales in North America for the fiscal year decreased 13.3\%, to 1,297,000 units, because of the overall shrinkage in market demand.

In the area of production, based on its policy of "producing where the demand is," Honda became the first Japanese automobile manufacturer to begin production in the United States, in 1982. In 2009, the number of Honda cars sold in the United States that were manufactured in North America rose to approximately $84 \%$, the highest percentage over the past 27 years.
*Source: Ward's Auto

Odyssey (North America)


Launch scheduled for fall 2010

## Automobile Business

Jazz (Europe)



Jazz (India)


City FFV (South America)

## Other Regions

Total demand for automobiles in Brazil, the principal market among the Other Regions, increased about 13\% in calendar 2009, to approximately 3,010,000 units.*1 On the other hand, demand in Australia decreased about 7\%, to approximately 940,000 units. *2

Amid this operating environment, in Brazil, in July 2009, Honda introduced its new City FFV (a flexible-fuel vehicle that can use any percentage combination of ethanol and gasoline as fuel).

Total unit sales in Other Regions declined 22.4\% from the previous fiscal year, to 250,000 units. Although unit sales were increased by the new City sales in Brazil, this increase was more than offset by declines in unit sales in Australia, the Middle East and elsewhere.
*1: Source: ANFAVEA (Associação Nacional dos Fabricantes de Veiculos Automotores) (the Brazilian automobile association) (includes passenger vehicles and light commercial vehicles)
*2: FCAI: Federal Chamber of Automotive Industries (the Australian automobile association)


Spirior (China)

## Review of Operations

## Power Product and Other Businesses



Percentage of Net Sales by Business

$3.2 \%$

Unit Sales


Years ended March 31

Net Sales


| Unit Sales Thousands | 2009 | $\mathbf{2 0 1 0}$ | \% change |
| :--- | ---: | ---: | ---: |
| Japan | 516 | $\mathbf{3 2 2}$ | $(37.6) \%$ |
| North America | 1,893 | $\mathbf{1 , 8 1 8}$ | $(4.0)$ |
| Europe | 1,306 | $\mathbf{1 , 0 6 6}$ | $(18.4)$ |
| Asia | 970 | $\mathbf{1 , 0 6 9}$ | 10.2 |
| Other Regions | 502 | $\mathbf{4 6 9}$ | $(6.6)$ |
| Total | 5,187 | $\mathbf{4 , 7 4 4}$ | $(8.5) \%$ |
| Net Sales | Yen (millions) | 2009 | $\mathbf{2 0 1 0}$ |
| Japan | $¥ 115,252$ | $\mathbf{¥ 9 8 , 3 6 7}$ | \% change |
| North America | 80,124 | $\mathbf{6 5 , 8 9 0}$ | $(14.7) \%$ |
| Europe | 71,126 | $\mathbf{5 4 , 3 6 6}$ | $(17.8)$ |
| Asia | 50,739 | $\mathbf{3 6 , 7 5 4}$ | $(23.6)$ |
| Other Regions | 25,824 | $\mathbf{2 2 , 3 0 5}$ | $(27.6)$ |
| Total | $\neq 343,065$ | $\mathbf{¥ 2 7 7 , 6 8 2}$ | $(13.6)$ |

[^2]

Honda's unit sales of power products totaled 4,744,000 units, decreased by $8.5 \%$ from the previous fiscal year. Unit sales in Japan totaled 322,000 units, decreased by 37.6\%. Overseas unit sales declined $5.3 \%$, to 4,422,000 units, as a result of lower unit sales in Europe and North America, which more than offset increased unit sales in Asia. Revenue from external customers decreased $¥ 65.3$ billion, or $19.1 \%$, to $¥ 277.6$ billion, mainly due to the decline in the number of units sold and unfavorable foreign currency translation effects. Honda estimates that, had the exchange rate remained unchanged from the previous year, net sales for the year would have decreased by about $15.2 \%$, or approximately $¥ 52.2$ billion.

Honda reported an operating loss of $¥ 16.7$ billion, a decrease of $¥ 1.2$ billion from the previous fiscal year, due mainly to decreased revenue, despite decreased SG\&A and R\&D expenses.

## Power Product and Other Businesses

## Power Product Business

In the power product business in Japan, Honda manufactures the V-twin general-purpose engine series (GX630, GX660 and GX690),*1 which offers low fuel consumption costs and low emissions. Honda now markets this series throughout the world.

In addition, in Japan, Honda produces the EU26i*2 handy-type electric power generators that are based on sinewave inverter technology and provide a high-quality source of energy, while also being light, compact and quiet. Honda has now launched sales of the EU26i around the world and is working to expand the market by selling not only to professional users but also to households for use in leisure pursuits, for times of emergencies and for other applications.

In the outboard motor field, in Japan, Honda manufactures the BF60, which is a medium-sized, four-stroke outboard engine with excellent acceleration and low emissions. Honda has now introduced this product to markets around the world.
*1: Sold locally under the names GX630R, GX660R and GX690R, respectively, in North America, Europe and Australia.
*2: Sold locally in North America as EU3000i Handi and elsewhere around the world (outside Japan) as EU3Oi.


ENEPO


BF60

## Japan

Unit sales in Japan were down 37.6\% compared with the previous year, to 322,000 units. Despite increases in unit sales of tillers and snow removal equipment, overall unit sales decreased because of lower sales of engines for use in original equipment manufacturers (OEMs) and other products.

Following the introduction in March 2009 of Pianta FV200, a gas-powered mini tiller, in May 2010, Honda launched the ENEPO EU9iGB electric generator, which uses household butane gas canisters, which are easy to purchase and use, as its source of energy. Honda is working to expand sales of the ENEPO through its motorcycle and automobile sales network, to households for use in leisure pursuits and as a backup power source during power outages.

## North America

Unit sales in North America decreased 4.0\% from the previous fiscal year, to $1,818,000$ units. Although sales of lawn mowers and general-purpose engines for use in OEM lawn mowers increased due to an increase in do-it-yourself spending in reaction to the economic downturn along with unseasonably good weather in the western part of the region and other factors, sales of engines for use in OEM construction machinery and other equipment declined.

## Europe

In Europe, unit sales declined $18.4 \%$ from the previous fiscal year, to $1,066,000$ units, due to lower sales of general-purpose engines for OEM use in construction machinery and electric power generators accompanying the economic downturn.


Thin-film solar cells for household use


Thin-film solar cells at the Hanshin Koshien Stadium

## Solar Cell Business

In October 2007, consolidated subsidiary Honda Soltec Co., Ltd. began the production of thin-film solar cells for household use and, as of March 31, 2010, had completed the installation of these units for about 1,400 households. In addition, beginning in October 2008, Honda Soltec entered the public-sector and industrial markets for these products, and accomplishments have included the installation of Honda Soltec thin-film solar cells on the infield stand roof of the Hanshin Koshien Stadium, as part of a renovation project in March 2010. (The infield stand roof is nicknamed "Ginsan," meaning "silver umbrella.")

## Aviation Business

In January 2010, subsidiary Honda Aircraft Company, Inc. began construction on its plant at the Piedmont Triad International Airport in Greensboro, North Carolina, in the United States. Honda Aircraft has begun to take orders for HondaJet aircraft not only in the United States but also in Canada, Mexico and Europe and is aiming to deliver its first aircraft in 2012.

Also, Honda Aero, Inc., which is responsible for Honda's aircraft engine business, has built a plant near the airport in Burlington, North Carolina. This company is scheduled to begin production of its HF120 turbofan jet engines in 2012.


HondaJet

## Review of Operations

## Financial Services Business

Percentage of Net Sales by Business


## Unit Sales



Finance Subsidiaries-Receivables, Net


| Net Sales Yen (millions) | 2009 | $\mathbf{2 0 1 0}$ | \% change |
| :--- | ---: | ---: | :---: |
| Japan | $¥ 24,083$ | $\mathbf{¥ 2 4 , 6 3 5}$ | $2.3 \%$ |
| North America | 527,905 | $\mathbf{5 5 3 , 1 6 9}$ | 4.8 |
| Europe | 12,685 | $\mathbf{1 0 , 4 2 8}$ | $(17.8)$ |
| Asia | 4,736 | $\mathbf{4 , 3 1 8}$ | $(8.8)$ |
| Other Regions | 12,852 | $\mathbf{1 3 , 8 0 2}$ | 7.4 |
| Total | $¥ 582,261$ | $\mathbf{7 6 0 6 , 3 5 2}$ | $4.1 \%$ |

Years ended March 31

| Finance Subsidiaries— Receivables, Net Yen (millions) | 2009 | $\mathbf{2 0 1 0}$ | \% change |
| :---: | ---: | ---: | :---: |
| Non-current | $¥ 2,571,152$ | $¥ \mathbf{2 , 5 1 8 , 9 4 8}$ | $(2.0) \%$ |
| Current | $1,596,642$ | $\mathbf{1 , 4 6 2 , 0 4 0}$ | $(8.4)$ |
| Total | $¥ 4,167,794$ | $¥ 3,980,988$ | $(4.5) \%$ |

[^3]

Acura MDX (North America)


Acura ZDX (North America)


Acura TL (North America)

To support the sale of its products, Honda provides retail lending and leasing services (including loans, operating leases and direct finance leases) to customers and financing to dealers (wholesale finance) through its finance subsidiaries in Japan, the United States, Canada, the United Kingdom, Germany, Brazil, Thailand and elsewhere.

The total amount of finance subsidiaries-receivables and property on operating leases of finance subsidiaries amounted to $¥ 4,769.6$ billion at the end of the fiscal year under review, which was $1.9 \%$ lower than at the end of the previous fiscal year. Honda estimates that, had the exchange rate remained unchanged from the previous year, total amount of finance subsidiaries-receivables and property on operating leases of finance subsidiaries would have increased about $0.1 \%$.

Revenue from external customers in the financial services business increased $¥ 24.0$ billion, or $4.1 \%$, to $¥ 606.3$ billion. Honda estimates that, had the exchange rate remained unchanged from the previous year, revenue would have increased about $¥ 71.9$ billion, or $12.4 \%$ from the prior year.

Operating income for the fiscal year under review increased $¥ 114.2$ billion, or $141.6 \%$, to $¥ 194.9$ billion, because of declines in provisions for credit losses and losses on lease residual values and a decrease in funding costs.

Honda's finance subsidiaries in North America have historically accounted for all leases as direct financing leases. However, starting in the fiscal year ended March 31, 2007, some of the leases that do not qualify for direct financing lease accounting treatment are accounted for as operating leases. Generally, direct financing lease revenues and interest income consist of the recognition of finance lease revenue at the inception of the lease arrangement and subsequent recognition of the interest income component of total lease payments using the effective interest method. In comparison, operating lease revenues include the recognition of the gross lease payment amounts on a straight line basis over the term of the lease arrangement, and operating lease vehicles are depreciated to their estimated residual value on a straight line basis over the term of the lease. It is not anticipated that the differences in accounting for operating leases and direct financing leases will have a material net impact on Honda's results of operations overall; however, operating lease revenues and the associated depreciation of leased assets do result in differing presentation and timing compared to those of direct financing leases.

## Preparing for the Future

Honda aims to achieve global growth by further encouraging and strengthening innovation and creativity and creating quality products that please customers and exceed their expectations.

Therefore, in order to improve the competitiveness of its products, Honda will endeavor to enhance its R\&D, production and sales capabilities. Furthermore, Honda will continue to enhance its social reputation in the community through Company-wide activities. Honda recognizes that further enhancing the following specific areas is essential to its success:

## 1. Research and Development

In connection with its efforts to develop the most effective safety and environmental technologies, Honda will continue to be innovative in advanced technology and products. Honda aims to create and introduce new value-added products to quickly respond to specific needs in various markets around the world. Honda will also continue its efforts to conduct research on experimental technologies for the future

## 2. Production Efficiency

Honda will establish and enhance efficient and flexible production systems at its global production bases and supply high-quality products, with the aim of meeting the needs of its customers in each region.

## 3. Sales Efficiency

Honda will remain proactive in its efforts to expand product lines through the innovative use of IT and will show its continued commitment to different customers throughout the world by upgrading its sales and service structure

## 4. Product Quality

In response to increasing customer demand, Honda will upgrade its quality control by enhancing the functions of and coordination among the development, purchasing, production, sales and service departments.

## 5. Safety Technologies

Honda is working to develop safety technologies that enhance accident prediction and prevention, technologies to help reduce the risk of injuries to passengers and pedestrians from car accidents, and technologies that enhance compatibility between large and small vehicles, as well as expand its lineup of products incorporating such technologies. Honda will reinforce and continue to advance its contribution to traffic safety in motorized societies in Japan and abroad. Honda also intends to remain active in a variety of traffic safety programs, including advanced driving and motorcycling training programs provided by local dealerships.

## 6. The Environment

Honda will step up its efforts to create better, cleaner and more fuelefficient engine technologies and to further improve recyclables throughout its product lines. Honda will also work to advance fuel cell technology and steadily promote its new solar cell business. In addition, Honda will further its efforts to minimize its environmental impact. To this end, Honda sets global targets to reduce the environmental burden as measured by the Life Cycle Assessment,* in all areas of business, spanning production, logistics and sales.

* Life Cycle Assessment: A comprehensive system for quantifying the impact Honda's products have on the environment at the different stages in their life cycles, from material procurement and energy consumption to waste disposal.


## 7. Continuing to Enhance Honda's Social Reputation and Communication with the Community

In addition to continuing to provide products incorporating Honda's advanced safety and environmental technologies, Honda will continue striving to enhance its social reputation by, among other things, strengthening its corporate governance, compliance and risk management as well as participating in community activities and making philanthropic contributions.

To this end, Honda will focus its limited Company resources on necessary areas and undertake the following challenges for the purpose of improving business results.

- Creation of fuel-efficient products that reduce our environmental footprint
- Further advancement of our motorcycle business
- Advancement of our global production system and capabilities

Through these Company-wide activities, Honda will strive to become a company whose presence is welcomed by our shareholders, customers and society

## | Risks Relating to Honda's Industry

1. Honda may be adversely affected by market conditions Honda conducts its operations in Japan and throughout the world, including North America, Europe and Asia. A sustained loss of consumer confidence in these markets, which may be caused by continued economic slowdown, recession, changes in consumer preferences, rising fuel prices, financial crisis or other factors, could trigger a decline in demand for automobiles, motorcycles and power products that may adversely affect Honda's results of operations.
2. Prices for automobiles, motorcycles and power products can be volatile
Prices for automobiles, motorcycles and power products in certain markets may experience sharp changes over short periods of time. This volatility is
caused by many factors, including fierce competition, which is increasing; short-term fluctuations in demand from underlying economic conditions; changes in tariffs, import regulations and other taxes; shortages of certain supplies; high material prices; and sales incentives by Honda or other manufacturers or dealers. There can be no assurance that such price volatility will not continue or intensify or that price volatility will not occur in markets that to date have not experienced such volatility. Overcapacity within the industry has increased and will likely continue to increase if the economic downturn continues in Honda's major markets or worldwide, leading, potentially, to further increased price pressure. Price volatility in any or all of Honda's markets could adversely affect Honda's results of operations in a particular period.

## | Risks Relating to Honda's Business Generally <br> Currency and Interest Rate Risks <br> Legal and Regulatory Risks

## 1. Honda's operations are subject to currency fluctuations

Honda has manufacturing operations throughout the world, including Japan, and exports products and components to various countries. Honda purchases materials and sells its products in foreign currencies. Therefore, currency fluctuations may affect Honda's pricing of products sold and materials purchased. Accordingly, currency fluctuations have an effect on Honda's results of operations and financial condition, as well as Honda's competitiveness, which will over time affect its results. Since Honda exports many products and components from Japan and generates a substantial portion of its revenues in currencies other than the Japanese yen, Honda's results of operations would be adversely affected by an appreciation of the Japanese yen against other currencies, in particular the U.S. dollar.
2. Honda's hedging of currency and interest rate risk

## exposes Honda to other risks

Although it is impossible to hedge against all currency or interest rate risk, Honda uses derivative financial instruments in order to reduce the substantial effects of currency fluctuations and interest rate exposure on our cash flow and financial condition. These instruments include foreign currency forward contracts, currency swap agreements and currency option contracts, as well as interest rate swap agreements. Honda has entered into, and expects to continue to enter into, such hedging arrangements. As with all hedging instruments, there are risks associated with the use of such instruments. While limiting to some degree our risk fluctuations in currency exchange and interest rates by utilizing such hedging instruments, Honda potentially forgoes benefits that might result from other fluctuations in currency exchange and interest rates. Honda is also exposed to the risk that its counterparties to hedging contracts will default on their obligations. Honda manages exposure to counterparty credit risk by limiting the counterparties to major international banks and financial institutions meeting established credit guidelines. However, any default by such counterparties might have an adverse effect on Honda.

1. The automobile, motorcycle and power product industries are subject to extensive environmental and other governmental regulations, including with respect to global climate changes Regulations regarding vehicle emission levels, fuel economy, noise, safety and hazardous substances, as well as levels of pollutants from production plants, are extensive within the automobile, motorcycle and power product industries. These regulations are subject to change, and are often made more restrictive, particulary in recent years, due to an increasing concern with respect to possible global climate changes. The costs to comply with these regulations can be significant to Honda's operations.
2. Honda is reliant on the protection and preservation of its intellectual property
Honda owns or otherwise has rights in a number of patents and trademarks relating to the products it manufactures, which have been obtained over a period of years. These patents and trademarks have been of value in the growth of Honda's business and may continue to be of value in the future. Honda does not regard any of its businesses as being dependent upon any single patent or related group of patents. However, an inability to protect this intellectual property generally, or the illegal breach of some or a large group of Honda's intellectual property rights, would have an adverse effect on Honda's operations.

## 3. Honda is subject to legal proceedings

Honda is subject to a number of suits, investigations and/or proceedings under relevant laws and regulations of various jurisdictions. A negative outcome in one or more of these pending legal proceedings could adversely affect Honda's business, financial condition or results of operations.

## Risks Relating to Honda's Operations

## 1. Honda's financial services business conducts business under highly competitive conditions in an industry with inherent risks

 Honda's financial services business offers various financing plans designed to increase the opportunity for sales of its products and to generate financing income. However, customers can also obtain financing for the lease or purchase of Honda's products through a variety of other sources that compete with our financing services, including commercial banks and finance and leasing companies. The financial services offered by us also involve credit risk as well as risks relating to lease residual values, cost of capital and access to funding. Competition for customers and/or these risks may affect Honda's results of operations in the future.
## 2. Honda relies on various suppliers for the provision of certain raw material and components

Honda purchases raw materials, and certain components and parts, from numerous external suppliers, and relies on some key suppliers for some items and the raw materials for manufacturing of its products. Honda's ability to continue to obtain these supplies in an efficient and cost-effective manner is subject to a number of factors, some of which are not within Honda's control. These factors include the ability of its suppliers to provide a continued source of supply and Honda's ability to compete with other users in obtaining the supplies. Loss of a key supplier in particular may affect our production and increase our costs.
3. Honda conducts its operations in various regions of the world Honda conducts its businesses worldwide, and in several countries, Honda conducts businesses through joint ventures with local entities, in part due to the legal and other requirements of those countries. These businesses are subject to various regulations, including the legal and other requirements of each country. If these regulations or the business conditions or policies of these local entities change, it may have an adverse effect on Honda's business, financial condition or results of operations.
4. Honda may be adversely affected by wars, use of force by foreign countries, terrorism, multinational conflicts, natural disasters, epidemics and labor strikes
Honda conducts its businesses worldwide, and its operations may variously be subject to wars, use of force by foreign countries, terrorism, multinational conflicts, natural disasters, epidemics, labor strikes and other events beyond our control that may delay or disrupt Honda's local operations in the affected regions, including the purchase of raw materials and parts, the manufacture, sales and distribution of products and the provision of services. Delays or disruptions in one region may in turn affect our global operations. If such delay or disruption occurs and continues for a long period of time, Honda's business, financial condition or results of operations may be adversely affected.

## 5. Honda may be adversely affected by inadvertent disclosure of confidential information

Although Honda maintains internal controls through established procedures to keep confidential information, including personal information of its customers and relating parties, such information may be inadvertently disclosed. If this occurs, Honda may be subject to, and may be adversely affected by, claims for damages from the customers or parties affected. Also, inadvertent disclosure of confidential business or technical information to third parties may result in a loss of Honda's competitiveness.
6. Risk related to pension and other postretirement benefits

Honda has pension plans and provides other post-retirement benefits. The amounts of pension benefits, lump-sum payments and other post-retirement benefits are primarily based on the combination of years of service and compensation. The funding policy is to make periodic contributions as required by applicable regulations. Benefit obligations and pension costs are based on assumptions of many factors, including the discount rate, the rate of salary increase and the expected long-term rate of return on plan assets. Differences in actual expenses and costs or changes in assumptions could affect Honda's pension costs and benefit obligations, including Honda's cash requirements to fund such obligations, which could materially affect our financial condition and results of operations.
7. As a holder of ADSs, you will have fewer rights than a shareholder has and you will have to act through the depositary to exercise those rights
The rights of shareholders under Japanese law to take various actions, including exercising voting rights inherent to their shares, receiving dividends and distributions, bringing derivative actions, examining a company's accounting books and records, and exercising appraisal rights, are available only to holders of record. Because the depositary, through its custodian agents, is the record holder of the Shares underlying the ADSs, only the depositary can exercise those rights in connection with the deposited Shares. The depositary will make efforts to vote the Shares underlying your ADSs as instructed by you and will pay to you the dividends and distributions collected from us. However, in your capacity as an ADS holder, you will not be able to bring a derivative action, examine our accounting books and records or exercise appraisal rights through the depositary.
8. Rights of shareholders under Japanese law may be more limited than under the law of other jurisdictions
Our Articles of Incorporation, Regulations of the Board of Directors, Regulations of the Board of Corporate Auditors and the Japanese Company Law govern our corporate affairs. Legal principles relating to such matters as the validity of corporate procedures, directors' and officers' fiduciary duties, and shareholders' rights may be different from those that would apply if we were a U.S. company. Shareholders' rights under Japanese law may not be as extensive as shareholders' rights under the laws of the United States. You may have more difficulty in asserting your rights as a shareholder than you would as a shareholder of a U.S. corporation. In addition, Japanese courts may not be willing to enforce liabilities against us in actions brought in Japan that are based upon the securities laws of the United States or any U.S. state.
9. Because of daily price range limitations under Japanese stock exchange rules, you may not be able to sell your shares of our Common Stock at a particular price on any particular trading day, or at all
Stock prices on Japanese stock exchanges are determined on a real-time basis by the equilibrium between bids and offers. These exchanges are order-driven markets without specialists or market makers to guide price formation. To prevent excessive volatility, these exchanges set daily upward and downward price fluctuation limits for each stock, based on the previous day's closing price. Although transactions may continue at the upward or downward limit price if the limit price is reached on a particular trading day, no transactions may take place outside these limits. Consequently, an investor wishing to sell at a price above or below the relevant daily limit may not be able to sell his or her shares at such price on a particular trading day, or at all.

Companies listed on the New York Stock Exchange (the "NYSE") must comply with certain standards regarding corporate governance under Section 303A of the NYSE Listed Company Manual.

However, listed companies that are foreign private issuers, such as Honda, are permitted to follow home-country practice in lieu of certain provisions of Section 303A.

## Corporate Governance Practices Followed by NYSEListed U.S. Companies

An NYSE-listed U.S. company must have a majority of directors meeting the independence requirements under Section 303A of the NYSE Listed Company Manual.

An NYSE-listed U.S. company must have an audit committee composed entirely of independent directors, and the audit committee must have at least three members.

An NYSE-listed U.S. company must have a nominating/corporate governance committee composed entirely of independent directors.

An NYSE-listed U.S. company must have a compensation committee composed entirely of independent directors.

An NYSE-listed U.S. company must generally obtain shareholder approval with respect to any equity compensation plan.

The following table shows the significant differences between the corporate governance practices followed by U.S. listed companies under Section 303A of the NYSE Listed Company Manual and those followed by Honda.

## Corporate Governance Practices Followed by Honda

For Japanese companies that employ a corporate governance system based on a board of corporate auditors (the "board of corporate auditors system"), including Honda, Japan's Company Law has no independence requirement with respect to directors. The task of overseeing management and, together with the accounting audit firm, accounting is assigned to the corporate auditors, who are separate from the company's management and meet certain independence requirements under Japan's Company Law. In the case of Japanese companies that employ the board of corporate auditors system, including Honda, at least half of the corporate auditors must be "outside" corporate auditors who must meet additional independence requirements under Japan's Company Law. An outside corporate auditor is defined as a corporate auditor who has not served as a director, accounting councilor, executive officer, manager, or any other employee of the company or any of its subsidiaries. Currently, Honda has three outside corporate auditors which constitute $60 \%$ of Honda's five corporate auditors.

Like a majority of Japanese listed companies, Honda employs the board of corporate auditors system as described above. Under this system, the board of corporate auditors is a legally separate and independent body from the board of directors. The main function of the board of corporate auditors is similar to that of independent directors, including those who are members of the audit committee, of a U.S. company: to monitor the performance of the directors, and review and express an opinion on the method of auditing by the company's accounting audit firm and on such accounting audit firm's audit reports, for the protection of the company's shareholders.

Japanese companies that employ the board of corporate auditors system, including Honda, are required to have at least three corporate auditors. Currently, Honda has five corporate auditors. Each corporate auditor has a fouryear term. In contrast, the term of each director of Honda is one year.

With respect to the requirements of Rule 10A-3 under the U.S. Securities Exchange Act of 1934 relating to listed company audit committees, Honda relies on an exemption under that rule which is available to foreign private issuers with boards of corporate auditors meeting certain criteria.

Honda's directors are elected at a meeting of shareholders. Its Board of Directors does not have the power to fill vacancies thereon. Honda's corporate auditors are also elected at a meeting of shareholders. A proposal by Honda's Board of Directors to elect a corporate auditor must be approved by a resolution of its Board of Corporate Auditors. The Board of Corporate Auditors is empowered to request that Honda's directors submit a proposal for election of a corporate auditor to a meeting of shareholders. The corporate auditors have the right to state their opinion concerning election of a corporate auditor at the meeting of shareholders.

Maximum total amounts of compensation for Honda's directors and corporate auditors are proposed to, and voted on, by a meeting of shareholders. Once the proposals for such maximum total amounts of compensation are approved at the meeting of shareholders, each of the Board of Directors and Board of Corporate Auditors determines the compensation amount for each member within the respective maximum total amounts.

Currently, Honda does not adopt stock option compensation plans. If Honda were to adopt such a plan, Honda must obtain shareholder approval for stock options only if the stock options are issued with specifically favorable conditions or price concerning the issuance and exercise of the stock options.

Board of Directors, Corporate Auditors and Operating Officers


President and Representative Director
Front row:
Takanobu Ito

Executive Vice President and Representative Director

Koichi Kondo

## Directors

| President and <br> Representative Director | Takanobu Ito |  |
| :--- | :--- | :--- |
| Executive Vice President and <br> Representative Director | Koichi Kondo | Compliance Officer <br> Government \& Industrial Affairs |
| Senior Managing Director | Shigeru Takagi | Chief Operating Officer for Regional Operations (Europe, the Middle \& Near East and Africa) <br> President and Director of Honda Motor Europe Limited |
| Senior Managing Director | Akio Hamada | Chief Operating Officer for Production Operations <br> Risk Management Officer <br> General Supervisor, Quality <br> General Supervisor, Information Systems |
| Senior Managing Director | Tetsuo Iwamura | Chief Operating Officer for Regional Operations (North America) <br> President and Director of Honda North America, Inc. <br> President and Director of American Honda Motor Co., Inc. |
| Senior Managing Director | Tatsuhiro Oyama | Chief Operating Officer for Motorcycle Operations |
| Chief Officer of Driving Safety Promotion Center |  |  |

Note: Mr. Kensaku Hogen and Mr. Nobuo Kuroyanagi satisfy the required conditions for the outside director provided for in Article 2, Paragraph 1, Item 15 of the Company Law.

## Corporate Auditors

| Corporate Auditor (Full-time) | Toru Onda |  |
| :--- | :--- | :--- |
| Corporate Auditor (Full-time) | Hideki Okada |  |
| Corporate Auditor | Koukei Higuchi | Advisor of the Board of Tokio Marine \& Nichido Fire Insurance Co., Ltd. |
| Corporate Auditor | Fumihiko Saito | Representative of the Saito Law Office |
| Corporate Auditor | Yuji Matsuda | President and Director of Mitsubishi UFJ Trust Investment Technology Institute Co., Ltd. |

[^4]
## Board of Directors, Corporate Auditors and Operating Officers

## Operating Officers

| Managing Officer | Suguru Kanazawa | Executive Vice President and Director of Honda Motor Europe Limited President and Director of Honda of the U.K. Manufacturing Ltd. |
| :---: | :---: | :---: |
| Managing Officer | Hidenobu Iwata | President and Director of Honda of America Mfg., Inc. |
| Managing Officer | Manabu Nishimae | CIS countries, the Middle \& Near East and Africa for Regional Operations (Europe, the Middle \& Near East and Africa) |
| Managing Officer | Koichi Fukuo | Quality, Certification \& Regulation Compliance |
| Operating Officer | Masahiro Takedagawa | President and Director of Honda Canada Inc. |
| Operating Officer | Yoshiyuki Matsumoto | General Manager of Suzuka Factory of Production Operations |
| Operating Officer | Eiji Okawara | President and Director of Honda Engineering Co., Ltd. |
| Operating Officer | Ko Katayama | General Manager of Saitama Factory of Production Operations |
| Operating Officer | Takashi Nagai | President and Director of Honda Siel Cars India Limited President and Director of Honda Motor India Private Ltd. |
| Operating Officer | Katsushi Watanabe | General Manager of Kumamoto Factory of Production Operations |
| Operating Officer | Toshiaki Mikoshiba | President and Director of Honda Motor RUS LLC |
| Operating Officer | Yoshi Yamane | Production Operations <br> Production for Regional Operations (China) |
| Operating Officer | Takashi Sekiguchi | Executive Vice President and Director of American Honda Motor Co., Inc. |
| Operating Officer | Takahiro Hachigo | General Manager of Automobile Purchasing Division 2 in Purchasing Operations |
| Operating Officer | Hiroshi Sasamoto | Manufacturing of Honda Canada Inc. |
| Operating Officer | Chitoshi Yokota | Automobile Products for Automobile Operations |
| Operating Officer | Michimasa Fujino | President and Director of Honda Aircraft Company, Inc. |

Note: The Company has introduced an operating officer system to strengthen operations in regions and local workplaces, and implement quick and appropriate decisions.

## Financial Section

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## Operating and Financial Review

## Net Sales and Other Operating Revenue

Honda's consolidated net sales and other operating revenue (hereafter, "net sales") for the fiscal year ended March 31, 2010, decreased $¥ 1,432.0$ billion, or $14.3 \%$, to $¥ 8,579.1$ billion from the fiscal year ended March 31, 2009, due mainly to negative foreign currency translation effects and decreased net sales in automobile business. Honda estimates that, by applying Japanese yen exchange rates of the previous fiscal year to the current fiscal year, net sales for the year would have decreased by approximately $¥ 746.7$ billion, or $7.5 \%$, compared to the decrease as reported of $¥ 1,432.0$ billion, which includes negative foreign currency translation effects.

Net sales in Japan increased $¥ 130.7$ billion, or $9.0 \%$, to $¥ 1,577.3$ billion from the previous fiscal year and overseas net sales decreased $¥ 1,562.8$ billion, or $18.2 \%$, to $¥ 7,001.8$ billion from the previous fiscal year.

Net Sales and Other Operating Revenue


## Operating Costs and Expenses

Operating costs and expenses decreased $¥ 1,606.1$ billion, or $16.4 \%$, to $¥ 8,215.3$ billion from the previous fiscal year. Cost of sales decreased $¥ 1,004.8$ billion, or $13.5 \%$, to $¥ 6,414.7$ billion from the previous fiscal year, due mainly to a decrease in costs attributable to the decreased net sales, positive foreign currency effects and continuing cost reduction. Selling, general and administrative expenses decreased $¥ 501.4$ billion, or $27.3 \%$, to $¥ 1,337.3$ billion from the previous fiscal year, due mainly to positive foreign currency effects, a decrease in provisions for credit losses and losses on lease residual values in financial services business and the impact of expenses in the previous year which related to withdrawal from some racing activities and cancellations of development of new models. R\&D expenses decreased by $¥ 99.8$ billion, or $17.7 \%$, to $¥ 463.3$ billion from the previous fiscal year, due mainly to improving development efficiency, while improving safety and environmental technologies and enhancing of the attractiveness of the products.

## Operating Income

Operating income increased $¥ 174.1$ billion, or $91.8 \%$, to $¥ 363.7$ billion from the previous fiscal year, due mainly to decreased selling,
general and administrative expenses and R\&D expenses and continuing cost reduction, which was partially offset by a decrease in income attributable to the decreased net sales, negative foreign currency effects and an increase in fixed costs per unit as a result of reduced production. Excluding negative foreign currency effects of $¥ 167.5$ billion, Honda estimates operating income increased $¥ 341.7$ billion.
With respect to the discussion above of the changes, management identified the factors and used what it believes to be a reasonable method to analyze the respective changes in such factors. Management analyzed changes in these factors at the levels of the Company and its material consolidated subsidiaries. "Foreign currency effects" consist of "translation adjustments", which come from the translation of the currency of foreign subsidiaries' financial statements into Japanese yen, and "foreign currency adjustments", which result from foreign-currency-denominated sales. With respect to "foreign currency adjustments", management analyzed foreign currency adjustments primarily related to the following currencies: U.S. dollar, Canadian dollar, Euro, British pound, Brazilian real and Japanese yen, at the level of the Company and its material consolidated subsidiaries.

## Income before Income Taxes and Equity in Income of Affiliates

Income before income taxes and equity in income of affiliates increased $¥ 174.4$ billion, or $107.9 \%$, to $¥ 336.1$ billion. Main factors of this increase except factors relating operating income are as follows:
Unrealized gains and losses related to derivative instruments had a positive impact of $¥ 22.2$ billion. Other income (expenses) excluding unrealized gains and losses related to derivative instruments had a negative impact of $¥ 21.9$ billion, due mainly to a decrease in foreign currency transaction gains, which was partially offset by a decrease of impairment losses on investment securities.

## Income Tax Expense

Income tax expense increased $¥ 37.0$ billion, or $33.7 \%$, to $¥ 146.8$ billion from the previous fiscal year. The effective tax rate decreased 24.2 percentage points to $43.7 \%$ from the previous fiscal year. The decrease in the effective tax rate was due to (1) a decrease in tax expenses of $¥ 21.2$ billion related to the dividend and royalty income from foreign subsidiaries and affiliates, net of foreign tax credit, because the Company did not utilize indirect foreign tax credit in the prior fiscal year due to lower taxable income and (2) a decrease in the valuation allowance of $¥ 7.0$ billion recorded during the fiscal year ended March 31, 2010.

## Equity in Income of Affiliates

Equity in income of affiliates decreased $¥ 5.7$ billion, or $5.8 \%$, to $¥ 93.2$ billion, due mainly to an increase in expenses and tax expense at affiliates in certain countries in Asia, which was partially offset by a decrease in expenses at certain affiliates in Japan.

## Net Income

Net income increased $¥ 131.6$ billion, or $87.2 \%$, to $¥ 282.6$ billion from the previous fiscal year.

## Net Income Attributable to Noncontrolling Interests

Net income attributable to noncontrolling interests increased $¥ 0.2$ billion, or $2.0 \%$, to $¥ 14.2$ billion from the previous fiscal year.

## Net Income Attributable to Honda Motor Co., Ltd.

Net income attributable to Honda Motor Co., Ltd. increased $¥ 131.3$ billion, or $95.9 \%$, to $¥ 268.4$ billion from the previous fiscal year.

Net Income Attributable to Honda Motor Co., Ltd. and Net Income Attributable to Honda Motor Co., Ltd. per Common Share
Years ended March 31


## Business Segments

## Motorcycle Business

Honda's unit sales of motorcycles, all-terrain vehicles (ATVs) and personal watercraft (PWC) totaled 9,639 thousand units, decreased by $4.7 \%$ from the previous fiscal year. Unit sales in Japan totaled 190 thousand units, decreased by 18.1\%. Overseas unit sales totaled 9,449 thousand units, decreased by 4.4\%, due mainly to a decrease in unit sales in Other Regions, including South America, and North America, which was partially offset by an increase in unit sales in Asia.

Revenue from external customers decreased $¥ 271.2$ billion, or $19.2 \%$, to $¥ 1,140.2$ billion from the previous fiscal year, due mainly to decreased unit sales and the negative foreign currency translation effects. Honda estimates that by applying Japanese yen exchange rates of the previous fiscal year to the current fiscal year, net sales for the year would have decreased by approximately $¥ 141.2$ billion, or $10.0 \%$, compared to the decrease as reported of $¥ 271.2$ billion, which includes negative foreign currency translation effects.

Operating costs and expenses decreased $¥ 230.1$ billion, or $17.5 \%$, to $¥ 1,081.4$ billion from the previous fiscal year. Cost of sales decreased by $¥ 149.1$ billion, or $15.3 \%$, to $¥ 826.7$ billion, due mainly to a decrease in costs attributable to the decreased net sales and
the positive foreign currency effects. Selling, general and administrative expenses decreased by $¥ 60.2$ billion, or $24.1 \%$, to $¥ 189.9$ billion. R\&D expenses decreased by $¥ 20.7$ billion, or $24.3 \%$, to $¥ 64.7$ billion, from $¥ 85.5$ billion.

Operating income decreased $¥ 41.0$ billion, or $41.1 \%$, to $¥ 58.8$ billion from the previous fiscal year, due mainly to a decrease in income attributable to the decreased net sales and negative foreign currency effects, which was partially offset by decreased selling, general and administrative expenses and R\&D expenses.

## Automobile Business

Honda's unit sales of automobiles totaled 3,392 thousand units, decreased by $3.6 \%$ from the previous fiscal year. Unit sales in Japan totaled 646 thousand units, increased by 16.2\%. Overseas unit sales totaled 2,746 thousand units, decreased by 7.3\%, due mainly to a decrease in unit sales in North America and Europe, which was partially offset by an increase in unit sales in Asia.

Revenue from external customers decreased $¥ 1,119.5$ billion, or $14.6 \%$, to $¥ 6,554.8$ billion from the previous fiscal year, due mainly to decreased unit sales and the negative foreign currency translation effects. Honda estimates that by applying Japanese yen exchange rates of the previous fiscal year to the current fiscal year, net sales for the year would have decreased by approximately $¥ 625.1$ billion, or $8.1 \%$, compared to the decrease as reported of $¥ 1,119.5$ billion, which includes negative foreign currency translation effects.

Operating costs and expenses decreased $¥ 1,221.7$ billion, or $16.0 \%$, to $¥ 6,428.0$ billion from the previous fiscal year. Cost of sales decreased by $¥ 790.4$ billion, or $13.5 \%$, to $¥ 5,066.5$ billion, due mainly to a decrease in costs attributable to the decreased net sales, the positive foreign currency effects and continuing cost reduction. Selling, general and administrative expenses decreased by $¥ 354.9$ billion, or $26.3 \%$, to $¥ 992.1$ billion, due mainly to the impact of expenses in the previous year which related to withdrawal from some racing activities and cancellations of development of new models and the positive foreign currency effects. R\&D expenses decreased by $¥ 76.3$ billion, or $17.1 \%$, to $¥ 369.3$ billion, from $¥ 445.7$ billion, due mainly to improving development efficiency, while improving safety and environmental technologies and enhancing of the attractiveness of the products.

Operating income increased $¥ 102.2$ billion, or $416.5 \%$, to $¥ 126.7$ billion from the previous fiscal year, due mainly to decreased selling, general and administrative expenses and R\&D expenses and continuing cost reduction, which was partially offset by a decrease in income attributable to the decreased net sales and negative foreign currency effects

## Power Product and Other Businesses

Honda's unit sales of power products totaled 4,744 thousand units, decreased by 8.5\% from the previous fiscal year. Unit sales in Japan totaled 322 thousand units, decreased by 37.6\%. Overseas unit sales totaled 4,422 thousand units, decreased by $5.3 \%$, due mainly to decreased unit sales in Europe and North America, which was partially offset by increased unit sales in Asia.

Revenue from external customers decreased $¥ 65.3$ billion, or $19.1 \%$, to $¥ 277.6$ billion from the previous fiscal year, due mainly to the decreased unit sales of power products and negative foreign currency translation effects. Honda estimates that by applying Japanese yen exchange rates of the previous fiscal year to the current fiscal year, net sales for the year would have decreased by approximately $¥ 52.2$ billion, or $15.2 \%$, compared to the decrease as reported of $¥ 65.3$ billion, which includes negative foreign currency translation effects. Revenue including intersegment sales decreased $¥ 64.2$ billion, or $17.4 \%$, to $¥ 304.6$ billion from the previous fiscal year.

Operating costs and expenses decreased $¥ 63.0$ billion, or $16.4 \%$, to $¥ 321.3$ billion from the previous fiscal year. Cost of sales decreased by $¥ 46.1$ billion, or $16.2 \%$, to $¥ 239.3$ billion, due mainly to a decrease in costs attributable to the decreased net sales. Selling, general and administrative expenses decreased by $¥ 14.1$ billion, or $21.2 \%$, to $¥ 52.7$ billion. R\&D expenses decreased by $¥ 2.7$ billion, or $8.6 \%$, to $¥ 29.2$ billion, from $¥ 31.9$ billion.
Operating loss increased $¥ 1.2$ billion, to $¥ 16.7$ billion from the previous fiscal year, due mainly to a decrease in income attributable to the decreased net sales, which was partially offset by decreased selling, general and administrative expenses and R\&D expenses.

## Financial Services Business

To support the sale of its products, Honda provides retail lending and leasing to customers and wholesale financing to dealers through our finance subsidiaries in Japan, the United States, Canada, the United Kingdom, Germany, Brazil, Thailand and other countries.
Total amount of finance subsidiaries-receivables and property on operating leases of finance subsidiaries decreased by $¥ 90.4$ billion, or $1.9 \%$, to $¥ 4,769.6$ billion from the previous fiscal year. Honda estimates that by applying Japanese yen exchange rates of the previous fiscal year to the current fiscal year, total amount of finance subsidiaries-receivables and property on operating leases of finance subsidiaries as of the end of the year would have increased by approximately $¥ 5.9$ billion, or $0.1 \%$, compared to the decrease as reported of $¥ 90.4$ billion, which includes negative foreign currency translation effects.
Revenue from external customers in a financial services business increased $¥ 24.0$ billion, or $4.1 \%$, to $¥ 606.3$ billion from the previous fiscal year. Honda estimates that, by applying Japanese yen exchange rates of the previous fiscal year to the current fiscal year, revenue for the year would have increased by approximately $¥ 71.9$ billion, or $12.4 \%$, compared to the increase as reported of $¥ 24.0$ billion, which includes negative foreign currency translation effects. Revenue including intersegment sales increased $¥ 22.2$ billion, or $3.7 \%$, to $¥ 618.8$ billion from the previous fiscal year.

Operating costs and expenses decreased $¥ 91.9$ billion, or $17.8 \%$, to $¥ 423.9$ billion from the previous fiscal year. Cost of sales decreased $¥ 19.7$ billion, or $5.8 \%$, to $¥ 321.4$ billion from the previous fiscal year, due mainly to a decrease in funding costs. Selling, general and administrative expenses decreased $¥ 72.1$ billion, or $41.3 \%$, to
$¥ 102.4$ billion from the previous fiscal year, due mainly to a decrease in provisions for credit losses and losses on lease residual values.

Operating income increased $¥ 114.2$ billion, or $141.6 \%$, to $¥ 194.9$ billion from the previous fiscal year, due mainly to a decrease in provisions for credit losses and losses on lease residual values and a decrease in funding costs.
Our finance subsidiaries in North America have historically accounted for all leases as direct financing leases. However, starting in the fiscal year ended March 31, 2007, some of the leases which do not qualify for direct financing leases accounting treatment are accounted for as operating leases. Generally, direct financing lease revenues and interest income consist of the recognition of finance lease revenue at inception of the lease arrangement and subsequent recognition of the interest income component of total lease payments using the effective interest method. In comparison, operating lease revenues include the recognition of the gross lease payment amounts on a straight-line basis over the term of the lease arrangement, and operating lease vehicles are depreciated to their estimated residual value on a straight-line basis over the term of the lease. It is not anticipated that the differences in accounting for operating leases and direct financing leases will have a material net impact on Honda's results of operations overall, however, operating lease revenues and associated depreciation of leased assets do result in differing presentation and timing compared to those of direct financing leases.

## Geographical Information

## Japan

In Japan, revenue from domestic and export sales decreased $¥ 856.8$ billion, or $20.6 \%$, to $¥ 3,305.7$ billion from the previous fiscal year, due mainly to a decrease in export sales in automobile business. The operating loss decreased $¥ 132.4$ billion, to $¥ 29.1$ billion from the previous fiscal year, due mainly to decreased selling, general and administrative expenses and R\&D expenses and continuing cost reductions, which was partially offset by a decrease in income attributable to the decreased revenue and negative foreign currency effects.

## North America

In North America, which mainly consists of the United States, revenue decreased $¥ 870.9$ billion, or $18.2 \%$, to $¥ 3,908.2$ billion from the previous fiscal year, due mainly to a decrease in revenue in automobile business and negative foreign currency translation effects. Operating income increased $¥ 156.6$ billion, or $196.6 \%$, to $¥ 236.3$ billion from the previous fiscal year, due mainly to decreased selling, general and administrative expenses, including a decrease in provisions for credit losses and losses on lease residual values and continuing cost reductions, which was partially offset by a decrease in income attributable to the decreased revenue and an increase in fixed costs per unit as a result of reduced production.

## Europe

In Europe, revenue decreased $¥ 453.4$ billion, or $35.5 \%$, to $¥ 825.4$ billion from the previous fiscal year, due mainly to a decrease in revenue in the automobile business and negative foreign currency translation effects. Operating loss was $¥ 10.8$ billion, a decrease of $¥ 21.0$ billion of operating income from the previous fiscal year, due mainly to a decrease in income attributable to the decreased revenue and negative foreign currency effects, which was partially offset by decreased selling, general and administrative expenses.

## Asia

In Asia, revenue decreased $¥ 89.6$ billion, or $5.6 \%$, to $¥ 1,518.5$ billion from the previous fiscal year, due mainly to negative foreign currency translation effects, which was partially offset by an increase in revenue in motorcycle business. Operating income increased $¥ 9.4$ billion, or $9.1 \%$, to $¥ 113.0$ billion from the previous fiscal year, due mainly to decreased selling, general and administrative expenses and an increase in income attributable to the increased revenue, which was partially offset by negative foreign currency effects.

## Other Regions

In Other Regions, revenue decreased $¥ 247.7$ billion, or $21.7 \%$, to $¥ 896.4$ billion from the previous fiscal year, due mainly to a decrease in negative foreign currency translation effects and a decrease in revenue in motorcycle and automobile businesses. Operating income decreased $¥ 89.2$ billion, or $66.1 \%$, to $¥ 45.8$ billion from the previous fiscal year, due mainly to a decrease in income attributable to a decrease in revenue and negative foreign currency effects, which was partially offset by decreased selling, general and administrative expenses.

## Research and Development

Honda and its consolidated subsidiaries use the most advanced technologies to conduct R\&D activities aimed at creating distinctive products that are internationally competitive. The Group's main R\&D divisions operate independently as subsidiaries, allowing technicians to pursue their tasks with significant freedom. Product-related R\&D is spearheaded by Honda R\&D Co., Ltd.; Honda R\&D Americas, Inc. in the United States; and Honda R\&D Europe (Deutschland) GmbH in Germany. R\&D on production technologies centers around Honda Engineering Co., Ltd. in Japan and Honda Engineering North America, Inc. All of these entities work in close association with our other entities and businesses in their respective regions.
Total consolidated R\&D expenses for the year ended March 31, 2010 amounted to $¥ 463.3$ billion. Total consolidated R\&D expenses for the year ended March 31, 2009 amounted to $¥ 563.1$ billion.

## Motorcycle Business

In the motorcycle business, Honda is committed to developing products with new value-added features that meet the needs of
customers around the world and to implementing the timely local development of products suited to specific regions at its overseas locations. Along with these activities, we are focusing on developing technologies that address safety and environmental issues.

Major developments in Japan in fiscal 2010 included the development of the world's first dual clutch transmission that converts a multispeed motorcycle transmission to fully automatic operation and gives both sportier riding performance and better fuel economy. In addition, in Japan and North America, by separating the swinger arm and final gear and adopting the Honda original floating final gear, which is the first of its kind in the world, we were able to launch the VT1300CX large cruiser model motorcycle (sold under the name Fury in North America). This new model takes the combination of stable driving performance and a beautiful design to new heights. Also, in Japan as well as North America, Europe, Oceania, and elsewhere, we launched the VFR1200F large sports tourer motorcycle incorporating a throttle-by-wire system, which is optimal for a wide range of driving scenes, equipped for the first time on Honda motorcycles with a newly developed, fully electronically operated throttle valve. In addition, in Japan and Thailand, we introduced the 125cc class PCX scooter, which is the first of its kind in the world to incorporate an ACG starter that offers a quieter engine start-up. The PCX scooter is also the first domestic scooter in its class to have an idling stop system that automatically cuts off the engine temporarily when stopping at traffic signals and in other situations. Additionally, in Thailand, we developed a new-type CVmatic automatic transmission, which can be combined with Cubtype engines, and installed it on the newly launched WAVE 100iAT Cub-type bike.

R\&D expenses in this segment in fiscal 2010 were $¥ 64.7$ billion. R\&D expenses in this segment in fiscal 2009 were $¥ 85.5$ billion, which reflects a correction from the amount previously disclosed. No revisions have been made to the prior year's consolidated financial statements or to the notes thereto.

## Automobile Business

In the Automobile Business segment, we have substantially strengthened our drive to develop innovative and creative technologies as well as offer products with new value-added that exceed the expectations of our customers. We are also actively developing technologies that provide advanced safety performance and address environmental issues.

Major achievements in Japan during fiscal 2010 included a full model change on the STEPWGN. The new model lineup provides the largest possible interior space in the 2,000cc-or-lower five series number plate as well as greatly improved flexibility through the inclusion of a space for folding and storing the third row of seats under the floor, the first time for this feature to be made available on this vehicle class. The STEPWGN also delivers the top fuel economy performance in its class. We also made a full model change in the $A C T Y$ truck, improving its turning ratio and cornering performance. The new $A C T Y$ model features a bigger cabin, is easier to mount and
dismount, and gives a more comfortable ride. We have also expanded the use of galvanized sheet iron in the new ACTY's design to improve the vehicle's resistance to corrosion. Also, we introduced a new sports-type hybrid car, the CR-Z, which combines the fun of driving with top-class fuel economy. The $C R-Z$ is the first hybrid car in the world to offer a six-speed manual transmission, and it combines Honda's 1.5 -liter $i$-VTEC engine with Honda's original integrated motor assist (IMA) hybrid system. The CR-Z offers a three-mode driving system to suit driver preferences and meet the needs of a broad range of driving scenes and styles. Moreover, in North America, we newly launched the Accord Crosstour, which combines excellent fuel economy through incorporation of variable cylinder management and a high degree of utility in use. We also introduced the Acura $Z D X$, which offers both our newly developed, six-speed automatic transmission for a powerful ride and top-class fuel economy.

R\&D expenses in this segment in fiscal 2010 were $¥ 369.3$ billion. R\&D expenses in this segment in fiscal 2009 were $¥ 445.7$ billion, which reflects a correction from the amount previously disclosed. No revisions have been made to the prior year's consolidated financial statements or to the notes thereto.

## Power Product and Other Businesses

In the Power Product Business, we are working to develop products that contribute to customers' lifestyles, while strengthening our lineup of offerings that address environmental issues.
Principal developments in this segment in Japan included the announcement of our ENEPO EU9iGB electric generators, which are powered by household LPG butane gas canisters. This fuel input method makes it easier for users to purchase fuel and use these generators as well as store the generator units for long periods without being concerned about fuel clogging. These generators also have large wheels, which make them easier to move, as well as fold-up handles, making them easier to put away and store. Also in Japan, we introduced the UMR425 backpack-style brush cutter, which retains the ease of use on slopes and in narrow spaces of portable brush cutters but helps to reduce accidents in farming work by allowing the immediate release of the device's belt at the touch of a button. In addition, we implemented the global launch of the EU26i handy electric power generator. This generator is based on Honda's original sine-wave inverter technology and supplies electricity comparable in quality and reliability to commercially generated power, but is also light, compact and relatively quiet (This product is sold under the name EU3000i Handi in North America and in other areas as the EU3Oi). R\&D expenses in this segment in fiscal 2010 were $¥ 29.2$ billion. R\&D expenses in this segment in fiscal 2009 were $¥ 31.9$ billion, which reflects a correction from the amount previously disclosed. No revisions have been made to the prior year's consolidated financial statements or to the notes thereto.

## Fundamental Research

In fundamental research, Honda is pursuing steady and broadranging research activities into technologies that may lead to the development of innovative, future products.
Principal fundamental research initiatives include the public announcement of the $\cup 3-X$ test-model personal mobility unit. This compact, one-wheel personal mobility device combines the balance control technology developed for Honda's ASIMO bipedal humanoid robot with the Honda Omni Traction Drive System, which is the first device of its kind in the world that can move not only back and forth but also right and left as well as at any angle. Looking ahead, we will continue R\&D in this area, including the verification of the device in practical situations. In addition, Honda has announced success in synthesizing high-purity metal carbon nanotube compounds through joint research conducted by Honda Research Institute USA, Inc., Purdue University (in Indiana) and the University of Louisville (in Kentucky). This breakthrough is expected to open up new possibilities for the development of high-performance, highefficiency, compact materials and compound materials that will find application in energy storage, solar batteries, fuel cells, power transmission systems, automobiles, aircraft, and other areas. We are moving ahead with R\&D to make commercial use of these carbon nanotube compounds possible.

Expenses incurred in fundamental research are distributed among Honda's business segments.

R\&D Expenses and R\&D Expenses as a Percentage of Net Sales
Years ended March 31


## Capital Expenditures

Capital expenditures in fiscal 2010 were applied to the introduction of new models, as well as the improvement, streamlining and modernization of production facilities, and improvement of sales and R\&D facilities.

Total capital expenditures for the year amounted to $¥ 873.7$ billion, down $¥ 393.4$ billion from the previous year. Also, total capital expenditures, excluding property on operating leases, for the year amounted to $¥ 329.7$ billion, down $¥ 269.3$ billion from the previous year. Spending by business segment is shown below.

|  | Fiscal years ended March 31, |  |  |
| :---: | :---: | :---: | :---: |
|  | 2009 | 2010 | Increase (Decrease) |
|  |  | Yen (millions) |  |
| Motorcycle Business | $¥ 90,401$ | ¥ 38,332 | $¥(52,069)$ |
| Automobile Business | 490,760 | 267,257 | $(223,503)$ |
| Financial Services Business | 669,178 | 544,425 | $(124,753)$ |
| Financial Services Business (Excluding Property on Operating Leases) | 1,050 | 398 | (652) |
| Power Product and Other Businesses | 16,920 | 23,748 | 6,828 |
| Total | $¥ 1,267,259$ | ¥ 873,762 | $¥(393,497)$ |
| Total (Excluding Property on Operating Leases) | $¥ 599,131$ | ¥329,735 | $¥(269,396)$ |

Note: Intangible assets are not included in the table above.

In the motorcycle business, we made capital expenditures of $¥ 38,332$ million in the fiscal year ended March 31, 2010. Funds were allocated to the introduction of new models, as well as the improvement, streamlining and modernization of production facilities, and improvement of sales and R\&D facilities.
In the automobile business, we made capital expenditures of $¥ 267,257$ million in the fiscal year ended March 31, 2010. Funds were allocated to the introduction of new models, as well as the improvement, streamlining and modernization of production facilities, and improvement of sales and R\&D facilities. A new engine plant in Ogawa-machi Hiki-gun, Saitama, Japan completed construction of its facilities for the production of engines in September 2009.
In the financial services business segment, capital expenditures excluding property on operating leases amounted to $¥ 398$ million in the fiscal year ended March 31, 2010, while capital expenditures for property on operating leases were $¥ 544,027$ million. Capital expenditures in power products and other businesses in the fiscal year ended March 31,2010 , totaling $¥ 23,748$ million, were deployed to upgrade, streamline and modernize manufacturing facilities for power products, and to improve R\&D facilities for power products.

## Plans after Fiscal 2010

We set out our original capital expenditure plans for the period from the fiscal year ended March 31, 2010 during the preceding fiscal year. We have subsequently modified these plans as follows:
The planned timing of the start of operation in the latter half of 2009 on the new auto plant of Honda Motor de Argentina S.A., which is one of the Company's consolidated subsidiaries, in Buenos Aires, Argentina has changed to in the first half of 2011. The investment amount is approximately $¥ 16,000$ million.
Managements mainly consider economic trends of each region, demand trends, situation of competitors and our business strategy, such as introduction plans of new models, in determining the future of these projects.

The estimated amounts of capital expenditures for fiscal year ending March 31, 2011 are shown below.

|  | Fiscal year ending March 31, 2011 |
| :---: | :---: |
|  | Yen (millions) |
| Motorcycle Business | $¥ 43,900$ |
| Automobile Business | 324,200 |
| Financial Services Business | 500 |
| Power Product and Other Businesses | 11,400 |
| Total | $¥ 380,000$ |
| Note: The estimated amount of capital expenditures for Financial Services Business in the above table does not include property on operating leases. Intangible assets are not included in the table above. |  |

Capital Expenditures and Depreciation
Years ended March 31


## Liquidity and Capital Resources

## Overview of Capital Requirements, Sources and Uses

The policy of Honda is to support its business activities by maintaining sufficient capital resources, a sufficient level of liquidity and a sound balance sheet.
Honda's main business is the manufacturing and sale of motorcycles, automobiles and power products. To support this business, it also provides retail financing and automobile leasing services for customers, as well as wholesale financing services for dealers.
Honda requires operating capital mainly to purchase parts and raw materials required for production, as well as to maintain inventory of finished products and cover receivables from dealers and for providing financial services. Honda also requires funds for capital expenditures, mainly to introduce new models, upgrade, rationalize and renew production facilities, as well as to expand and reinforce sales and R\&D facilities.
Honda meets its operating capital requirements primarily through cash generated by operations, bank loans and the issuance of corporate bonds. The year-end balance of liabilities associated with the Company and its subsidiaries' funding for non-financial services businesses was $¥ 410.3$ billion as of March 31,2010 . In addition, the Company's finance subsidiaries fund financial programs for customers and dealers primarily from medium-term notes, commercial paper, corporate bonds, bank loans, securitization of finance receivables and intercompany loans. The year-end balance of liabilities associated with these finance subsidiaries' funding for financial services business was $¥ 4,243.7$ billion as of March 31, 2010.

## Cash Flows

Consolidated cash and cash equivalents for the year ended March 31,2010 increased by $¥ 429.5$ billion from March 31, 2009, to $¥ 1,119.9$ billion. The reasons for the increases or decreases for each cash flow activity are as follows:
Net cash provided by operating activities amounted to $¥ 1,544.2$ billion of cash inflows. Cash inflows from operating activities increased by $¥ 1,160.5$ billion compared with the previous fiscal year, due mainly to decreased payments for parts and raw materials primarily due to a decrease in automobile production and decreased payments for operating expenses, which was partially offset by a decrease in cash received from customers, primarily due to lower unit sales in the automobile business.
Net cash used in investing activities amounted to $¥ 595.7$ billion of cash outflows, due mainly to the acquisitions of finance subsidiaries-receivables, the purchase of operating lease assets and capital expenditures, which was partially offset by collections of finance subsidiaries-receivables and proceeds from sales of operating lease assets. Cash outflows from investing activities decreased by $¥ 537.6$ billion compared with the previous fiscal year, due mainly to a decrease in acquisitions of finance subsidiariesreceivables, capital expenditures and purchases of operating lease
assets, which was partially offset by a decrease in collections of finance subsidiaries-receivables and proceeds from sales of finance subsidiaries-receivables.

Net cash used in financing activities amounted to $¥ 559.2$ billion of cash outflows, due mainly to repayments of long-term debt, a decrease in short-term debt and dividends paid, which was partially offset by proceeds from long-term debt. Cash outflows from financing activities increased by $¥ 1,090.1$ billion compared with the previous fiscal year, due mainly to a decrease in short-term debt.

## Liquidity

The $¥ 1,119.9$ billion in cash and cash equivalents at the end of the fiscal 2010 year corresponds to approximately 1.6 months of net sales, and Honda believes it has sufficient liquidity for its business operations.
At the same time, Honda is aware of the possibility that various factors, such as recession-induced market contraction and financial and foreign exchange market volatility, may adversely affect liquidity. For this reason, finance subsidiaries that carry total short-term borrowings of $¥ 1,385.0$ billion have committed lines of credit equivalent to $¥ 859.9$ billion that serve as alternative liquidity for the commercial paper issued regularly to replace debt. Honda believes it currently has sufficient credit limits, extended by prominent international banks.

Honda's short- and long-term debt securities are rated by credit rating agencies, such as Moody's Investors Service, Inc., Standard \& Poor's Rating Services, and Rating and Investment Information, Inc. The following table shows the ratings of Honda's unsecured debt securities by Moody's, Standard \& Poor's and Rating and Investment Information as of March 31, 2010.

|  | Credit Ratings for |  |
| :--- | :---: | :---: |
|  | Short-term <br> unsecured <br> debt securties | Long-term <br> unsecured <br> debt securities |
| Moody's Investors Service | $\mathbf{P - 1}$ | A1 |
| Standard \& Poor's Rating Services | $\mathbf{A - 1}$ | A+ |
| Rating and Investment Information | $\mathbf{a - 1 +}$ | AA |

The above ratings are based on information provided by Honda and other information deemed credible by the rating agencies. They are also based on the agencies' assessment of credit risk associated with designated securities issued by Honda. Each rating agency may use different standards for calculating Honda's credit rating, and also makes its own assessment. Ratings can be revised or nullified by agencies at any time. These ratings are not meant to serve as a recommendation for trading in or holding Honda's unsecured debt securities.

## Off-Balance Sheet Arrangements

## Securitization

For the purpose of accelerating the receipt of cash related to our finance receivables, our finance subsidiaries periodically securitize
and sell pools of these receivables. In these securitizations, our finance subsidiaries sell a portfolio of finance receivables to a specialpurpose entity, which is established for the limited purpose of buying and reselling finance receivables. Our finance subsidiaries remain as a servicer of the finance receivables and are paid a servicing fee for our services. The special-purpose entity transfers the receivables to a trust which is newly structured for each securitization or bank conduit, which issues asset-backed securities or commercial paper, respectively, to investors. Our finance subsidiaries retain certain subordinated interests in the sold receivables in the form of subordinated certificates, servicing assets and residual interests in certain cash reserves provided as credit enhancements for investors. Our finance subsidiaries apply significant assumptions regarding prepayments, credit losses and average interest rates in estimating expected cash flows from the trust or bank conduit, which affect the recoverability of our retained interests in the sold finance receivables. We periodically evaluate these assumptions and adjust them, if appropriate, to reflect the performance of the finance receivables.

We have not historically consolidated trusts since these trusts meet the definitions of a qualifying special-purpose entity (QSPE).

The trusts which were structured in North America in the fiscal year ended March 31, 2010 did not meet the conditions to be a QSPE. In addition, we deemed that the total equity investments of these trusts at risk were not sufficient to finance their activities without additional subordinated financial support provided by our finance subsidiaries. Accordingly, we recognized these trusts as VIEs. Furthermore, as the finance subsidiaries retain certain subordinated interests of these trusts and it is expected that we would absorb the majority of the expected losses of these trusts, we have consolidated these trusts.

## Guarantee

At March 31, 2010, we guaranteed $¥ 31.7$ billion of employee bank loans for their housing costs. If an employee defaults on his/her loan payments, we are required to perform under the guarantee. The undiscounted maximum amount of our obligation to make future payments in the event of defaults is $¥ 31.7$ billion. As of March 31, 2010, no amount was accrued for any estimated losses under the obligations, as it was probable that the employees would be able to make all scheduled payments.

## Tabular Disclosure of Contractual Obligations

The following table shows our contractual obligations at March 31, 2010:

| At March 31, 2010 | Yen (millions) |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | Payments due by period |  |  |  |  |
|  | Total | Less than 1 year | 1-3 years | $3-5$ years | After 5 years |
| Long-term debt | $\ddagger 3,035,331$ | $¥ 722,296$ | $¥ 1,496,585$ | $¥ 730,820$ | $¥ 85,630$ |
| Operating leases | 117,027 | 22,556 | 28,892 | 17,362 | 48,217 |
| Purchase commitments ${ }^{11}$ | 47,436 | 47,436 | - | - | - |
| Interest payments ${ }^{2}$ | 337,573 | 146,794 | 155,062 | 33,597 | 2,120 |
| Contributions to defined benefit pension plans ${ }^{3}$ | 81,544 | 81,544 | - | - | - |
| Total | $¥ 3,618,911$ | $¥ 1,020,626$ | $\not ¥ 1,680,539$ | $¥ 781,779$ | $¥ 135,967$ |

*1 Honda had commitments for purchases of property, plant and equipment at March 31, 2010.
*2 To estimate the schedule of interest payments, the Company utilized the balances and average interest rates of borrowings and debts and derivative instruments as of March 31, 2010.
*3 Since contributions beyond the next fiscal year are not currently determinable, contributions to defined benefit pension plans reflect only contributions expected for the next fiscal year.

If our estimates of unrecognized tax benefits and potential tax benefits are not representative of actual outcomes, our consolidated financial statements could be materially affected in the period of settlement or when the statutes of limitations expire, as we treat these events as discrete items in the period of resolution. Since it is difficult to estimate actual payment in the future related to our uncertain tax positions, unrecognized tax benefit totaling $¥ 109,473$ million is not represented in the table above.

At March 31, 2010, we had no material capital lease obligations or long-term liabilities reflected on our balance sheet under U.S. GAAP other than those set forth in the table above.

## Application of Critical Accounting Policies

Critical accounting policies are those which require us to apply the most difficult, subjective or complex judgments, often requiring us to make estimates about the effect of matters that are inherently uncertain and which may change in subsequent periods, or for which the use of different estimates that could have reasonably been used in the current period would have had a material impact on the presentation of our financial condition and results of operations. A sustained loss of consumer confidence which may be caused by continued economic slowdown, recession, changes in consumer preferences, rising fuel prices, financial crisis or other factors have combined to increase the uncertainty inherent in such estimates and assumptions.

The following is not intended to be a comprehensive list of all our accounting policies.
We have identified the following critical accounting policies with respect to our financial presentation.

## (Product Warranty)

We warrant our products for specific periods of time. Product warranties vary depending upon the nature of the product, the geographic location of their sales and other factors.
We recognize costs for general warranties on products we sell and product recalls. We provide for estimated warranty costs at the time products are sold to customers or the time new warranty programs are initiated. Estimated warranty costs are provided based on historical warranty claim experience with consideration given to the expected level of future warranty costs, including current sales trends, the expected number of units to be affected and the estimated average repair cost per unit for warranty claims. Our products contain certain parts manufactured by third-party suppliers.

Since suppliers typically warrant these parts, the expected receivables from warranties of these suppliers are deducted from our estimates of accrued warranty obligations.

We believe our accrued warranty liability is a "critical accounting estimate" because changes in the calculation can materially affect net income attributable to Honda Motor Co., Ltd., and require us to estimate the frequency and amounts of future claims, which are inherently uncertain.
Our policy is to continuously monitor warranty cost accruals to determine the adequacy of the accrual. Therefore, warranty expense accruals are maintained at an amount we deem adequate to cover estimated warranty expenses.
Actual claims incurred in the future may differ from the original estimates, which may result in material revisions to the warranty expense accruals.
The changes in provisions for those product warranties and net sales and other operating revenue for each of the years in the threeyear period ended March 31, 2010 are as follows:

| Fiscal years ended March 31 | Yen (millions) |  |  |
| :---: | :---: | :---: | :---: |
|  | 2008 | 2009 | 2010 |
| Provisions for product warranties |  |  |  |
| Balance at beginning of year | $¥ 317,103$ | ¥ 293,760 | ¥ 233,979 |
| Warranty claims paid during the period | $(137,591)$ | $(123,509)$ | $(86,886)$ |
| Liabilities accrued for warranties issued during the period | 136,355 | 79,576 | 79,520 |
| Changes in liabilities for pre-existing warranties during the period | $(1,476)$ | 2,233 | $(3,571)$ |
| Foreign currency translation | $(20,631)$ | $(18,081)$ | 2,996 |
| Balance at end of year | 293,760 | 233,979 | 226,038 |
| Net sales and other operating revenue | $¥ 12,002,834$ | $¥ 10,011,241$ | ¥8,579,174 |

## (Credit Losses)

Our finance subsidiaries provide retail lending and leasing to customers and wholesale financing to dealers primarily to support sales of our products, principally in North America. We classify retail and direct financing lease receivables derived from those services as finance subsidiaries-receivables. Operating leases are classified as property on operating leases. Certain finance receivables related to sales of inventory are included in trade receivables and other assets in the consolidated balance sheets. Receivables on past due operating lease rental payments are included in other current assets in the consolidated balance sheets.

The majority of the credit risk is with consumer financing and to a lesser extent with dealer financing. Estimated losses on finance receivables due to customer or dealer defaults are recognized in the allowance for credit losses. Estimated losses on past due operating lease rental payments are also recognized in the allowance for credit losses. In the case of property on operating leases, estimated losses due to customer defaults are not recognized in the allowance for credit losses because a loss is realized on the disposition of the property. Therefore, we present these losses as impairment losses on property on operating leases.
Our portfolio of customer finance receivables is collectively evaluated for credit losses. They are segmented into groups with
common characteristics, including product and collateral types, credit grades and original loan terms. For each of these groups, we estimate losses primarily based on our historic loss experiences, delinquency rates, recovery rates, taking factors into consideration, such as changing economic conditions and changes in operational policies and procedures. Our portfolio of dealer finance receivables is evaluated for the allowance for credit losses on an individual dealer basis. Similar to our portfolio of customer finance receivables, our portfolio of receivables on past due operating lease rental payments is collectively evaluated for the allowance for credit losses. Property on operating leases are also collectively evaluated for impairment losses to be realized upon early disposition.
We believe our allowance for credit losses and impairment losses on operating leases is a "critical accounting estimate" because it requires significant judgment about inherently uncertain items. We regularly review the adequacy of the allowance for credit losses and impairment losses on operating leases. The estimates are based on information available as of each reporting date. However, actual losses may differ from the original estimates.
As an example of the sensitivity of the allowance calculation, the following scenario demonstrates the impact that a deviation in one of the primary factors estimated as a part of our allowance calculation would have on the provision and allowance for credit losses. If we
had experienced a $10 \%$ increase in net credit losses during fiscal 2010 in our North America portfolio, the provision for fiscal 2010 and the allowance balance at the end of fiscal 2010 would have increased
by approximately $¥ 5.7$ billion and $¥ 2.8$ billion, respectively. Note that this sensitivity analysis may be asymmetric, and are specific to the base conditions in fiscal 2010.

## Additional Narrative of the Change in Credit Loss

The following tables summarize our allowance for credit losses on finance receivables and related information in our North American portfolio:

| For the year ended March 31, 2008 | Yen (billions) |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  | Direct financing lease | Retail | Wholesale | Total |
| Provisions for credit losses |  |  |  |  |
| Balance at beginning of year | $¥ \quad 4.9$ | $¥ 23.7$ | $¥ 0.0$ | $¥ 28.7$ |
| Provision | 2.1 | 42.7 | (0.0) | 44.8 |
| Charge-offs (Net of recoveries) | (4.7) | (35.2) | (0.0) | (39.9) |
| Change due to securitization activity | - | (0.5) | - | (0.5) |
| Adjustments from foreign currency translation | (0.2) | (4.3) | (0.0) | (4.5) |
| Balance at end of year | $¥ \quad 2.1$ | $¥ 26.3$ | $¥ 0.0$ | $¥ \quad 28.4$ |
| Ending receivable balance | $¥ 1,019.5$ | ¥2,522.2 | $¥ 348.5$ | $¥ 3,890.4$ |
| Average receivable balance, net | $¥ 1,371.1$ | ¥2,616.0 | $¥ 329.7$ | $¥ 4,317.0$ |
| Net charge-offs as a \% of average receivable balance | 0.34\% | 1.35\% | 0.00\% | 0.93\% |
| Allowance as a \% of ending receivable balance | 0.21\% | 1.04\% | 0.01\% | 0.73\% |
|  |  |  |  |  |
|  | Yen (billions) |  |  |  |
| For the year ended March 31, 2009 | Direct financing lease | Retail | Wholesale | Total |
| Provisions for credit losses |  |  |  |  |
| Balance at beginning of year | ¥ 2.1 | ¥ 26.3 | $¥ 0.0$ | ¥ 28.4 |
| Provision | 3.0 | 45.9 | 0.8 | 49.7 |
| Charge-offs (Net of recoveries) | (3.7) | (40.3) | (0.3) | (44.4) |
| Change due to securitization activity | - | (1.4) | - | (1.4) |
| Adjustments from foreign currency translation | (0.1) | (0.7) | (0.0) | (0.9) |
| Balance at end of year | $¥ 1.2$ | $\ddagger 29.7$ | $¥ 0.4$ | $¥ 31.4$ |
| Ending receivable balance | $¥ 544.2$ | $\ddagger 2,527.2$ | $¥ 324.9$ | $¥ 3,396.4$ |
| Average receivable balance, net | $\ddagger 799.4$ | $¥ 2,745.5$ | $¥ 319.8$ | $\ddagger 3,864.7$ |
| Net charge-offs as a \% of average receivable balance | 0.47\% | 1.47\% | 0.11\% | 1.15\% |
| Allowance as a \% of ending receivable balance | 0.23\% | 1.18\% | 0.15\% | 0.93\% |
|  |  |  |  |  |
|  | Yen (billions) |  |  |  |
| For the year ended March 31, 2010 | Direct financing lease | Retail | Wholesale | Total |
| Provisions for credit losses |  |  |  |  |
| Balance at beginning of year | ¥ 1.2 | ¥ 29.7 | ¥ 0.4 | ¥ 31.4 |
| Provision | 1.4 | 25.7 | 0.1 | 27.3 |
| Charge-offs (Net of recoveries) | (1.6) | (27.0) | (0.1) | (28.8) |
| Change due to securitization activity | - | - | - | - |
| Adjustments from foreign currency translation | 0.1 | (1.3) | (0.0) | (1.2) |
| Balance at end of year | $\geq 1.1$ | $¥ \quad 27.1$ | $¥ 0.4$ | ¥ 28.6 |
| Ending receivable balance | ¥ 372.9 | ¥2,547.1 | ¥292.1 | ¥3,212.2 |
| Average receivable balance, net | ¥417.7 | ¥2,490.5 | ¥274.1 | ¥3,182.4 |
| Net charge-offs as a \% of average receivable balance | 0.41\% | 1.08\% | 0.06\% | 0.91\% |
| Allowance as a \% of ending receivable balance | 0.30\% | 1.06\% | 0.15\% | 0.89\% |

The following table provides information related to losses on operating leases due to customer defaults:

|  | Yen (billions) |  |  |
| :---: | :---: | :---: | :---: |
|  | 2008 | 2009 | 2010 |
| Provision for credit losses on past due rental payments | $¥ 0.6$ | $¥ 2.0$ | $¥ 1.9$ |
| Impairment losses on operating leases due to early termination | $¥ 5.8$ | $¥ 8.7$ | $¥ 3.3$ |

## (Fiscal Year 2010 Compared with Fiscal Year 2009)

The provision for credit losses on finance receivables decreased by $¥ 22.4$ billion, or $45 \%$, and net charge-offs decreased by $¥ 15.5$ billion, or 35\%. Impairment losses on operating leases due to early termination decreased by $¥ 5.4$ billion, or $62 \%$. The declines in losses and delinquencies reflect the improvement in the overall credit quality of our North American portfolio as a result of stricter purchasing standards implemented in prior years, focused collection efforts, stabilization of the economy, and improvements in used vehicle prices.

## (Losses on Lease Residual Values)

Our finance subsidiaries in North America establish contract residual values of lease vehicles at lease inception based on expectations of future used vehicle values, taking into consideration external industry data. End-customers of leased vehicles typically have an option to buy the leased vehicle for the contractual residual value of the vehicle or to return the vehicle to our finance subsidiaries through the dealer at the end of the lease term. Likewise, dealers have the option to buy the vehicle returned by the customer or to return the vehicle to our finance subsidiaries. The likelihood that the leased vehicle will be purchased varies depending on the difference between the contractual residual value and the actual market value of the vehicle at the end of the lease term. We are exposed to risk of loss on the disposition of returned lease vehicles when the proceeds from the sale of the vehicles are less than the contractual residual values at the end of the lease term. For direct financing leases, our finance subsidiaries in North America purchase insurance to cover a portion of the estimated residual value.

Our finance subsidiaries in North America have historically accounted for all leases as direct financing leases. However, starting in the fiscal year ended March 31, 2007, some of the leases which do not qualify for direct financing leases accounting treatment are accounted for as operating leases.

We periodically review the estimate of residual values. For vehicle leases accounted for as operating leases, the adjustments to estimated residual values result in changes to the remaining depreciation expense to be recognized prospectively on a straightline basis over the remaining term of the lease.

For vehicle leases accounted for as direct financing leases, downward adjustments are made for declines in estimated residual values that are deemed to be other-than-temporary. The adjustments on the uninsured portion of the vehicle's residual value are recognized as a loss in the period in which the estimate changed.

The primary components in estimating losses on lease residual values are the expected frequency of returns, or the percentage of leased vehicles we expect to be returned by customers at the end of the lease term, and the expected loss severity, or the expected difference between the residual value and the amount we receive through sales of returned vehicles plus proceeds from insurance, if any. We estimate losses on lease residual values by evaluating
several different factors, including trends in historical and projected used vehicle values and general economic measures.

We also test our operating leases for impairment whenever events or changes in circumstances indicate that their carrying values may not be recoverable.

Recoverability of operating leases to be held is measured by a comparison of the carrying amount of operating leases to future net cash flows (undiscounted and without interest charges) expected to be generated by the operating leases. If such operating leases are considered to be impaired, impairment losses to be recognized is measured by the amount by which the carrying amount of the operating leases exceeds the estimated fair value of the operating leases.

We believe that our estimated losses on lease residual values and impairment losses is a "critical accounting estimate" because it is highly susceptible to market volatility and requires us to make assumptions about future economic trends and lease residual values, which are inherently uncertain. We believe that the assumptions used are appropriate. However, actual losses incurred may differ from original estimates as a result of actual results varying from those assumed in our estimates as a result of actual results varying from those assumed in our estimates.

If future auction values for all Honda and Acura vehicles in our North American operating lease portfolio as of March 31, 2010, were to decrease by approximately $¥ 10,000$ per unit from our present estimates, holding all other assumptions constant, the total impact would be an increase in depreciation expense by approximately $¥ 2.3$ billion, which would be recognized over the remaining lease terms. Similarly, if future return rates for our existing portfolio of all Honda and Acura vehicles were to increase by one percentage point from our present estimates, the total impact would be an increase in depreciation expense by approximately $¥ 0.5$ billion, which would be recognized over the remaining lease terms. With the same prerequisites shown above, the impacts to the direct financing lease portfolio would be an increase in losses on lease residual values by approximately $¥ 0.3$ billion and $¥ 0.2$ billion. Note that this sensitivity analysis may be asymmetric, and are specific to the base conditions in fiscal 2010. Also, declines in auction values are likely to have a negative effect on return rates which could affect the sensitivities.

## (Fiscal Year 2010 Compared with Fiscal Year 2009)

During fiscal year 2010, used vehicle prices recovered from the severe declines that were experienced in prior years. The improvement in prices was attributable in part to lower used vehicle supplies and stabilization in the economy during the year. No impairment losses as a result of declines in estimated residual values were recognized during fiscal year 2010.

Incremental depreciation on operating leases due to the declines in estimated residual values increased by $¥ 0.6$ billion, or $5 \%$. Losses on lease residual values declined by $¥ 15.8$ billion, or $69 \%$, primarily due to the declines in direct financing leases.

## (Pension and Other Postretirement Benefits)

We have various pension plans covering substantially all of our employees in Japan and certain employees in foreign countries. Benefit obligations and pension costs are based on assumptions of many factors, including the discount rate, the rate of salary increase and the expected long-term rate of return on plan assets. The discount rate is determined mainly based on the rates of high-quality corporate bonds currently available and expected to be available during the period to maturity of the defined benefit pension plans. The salary increase assumptions reflect our actual experience as well as near-term outlook. Honda determines the expected long-term rate of return based on the investment policies. Honda considers the eligible investment assets under investment policies, historical experience, expected long-term rate of return under the investing environment, and the long-term target allocations of the various asset categories. Our assumed discount rate and rate of salary increase as of March 31, 2010 were $2.0 \%$ and $2.3 \%$, respectively, and our assumed expected long-term rate of return for the year ended March

31, 2010 was $3.0 \%$ for Japanese plans. Our assumed discount rate and rate of salary increase as of March 31, 2010 were 5.6-6.5\% and 1.5-5.3\%, respectively, and our assumed expected long-term rate of return for fiscal 2010 was 6.5-8.0\% for foreign plans.

We believe that the accounting estimates related to our pension plans is "critical accounting estimate" because changes in these estimates can materially affect our financial condition and results of operations.

Actual results may differ from our assumptions, and the difference is accumulated and amortized over future periods. Therefore, the difference generally will be reflected as our recognized expenses in future periods. We believe that the assumptions currently used are appropriate, however, differences in actual expenses or changes in assumptions could affect our pension costs and obligations, including our cash requirements to fund such obligations.

The following table shows the effect of a $0.5 \%$ change in the assumed discount rate and the expected long-term rate of return on our funded status, equity, and pension expense.

| Japanese Plans |  |  |  | Yen (billions) |
| :--- | :---: | :---: | :---: | :---: |
| Assumptions | Percentage point change (\%) | Funded status | Equity | Pension expense |
| Discount rate | $+0.5 /-0.5$ | $-84.9 /+95.7$ | $+36.9 /-47.7$ | $-4.0 /+4.2$ |
| Expected long-term rate of return | $+0.5 /-0.5$ | - | - | $-3.7 /+3.7$ |
|  |  |  |  |  |
| Foreign Plans |  |  |  | Yen (billions) |
| Assumptions | Percentage point change (\%) | Funded status | Equity | Pension expense |
| Discount rate | $+0.5 /-0.5$ | $-31.0 /+34.2$ | $+18.5 /-20.2$ | $-3.0 /+3.3$ |
| Expected long-term rate of return | $+0.5 /-0.5$ | - | - | $-1.8 /+1.8$ |

${ }^{*} 1$ Note that this sensitivity analysis may be asymmetric, and are specific to the base conditions at March 31, 2010.
*2 Funded status for fiscal 2010 is affected by March 31, 2010 assumptions.
Pension expense for fiscal 2010 is affected by March 31, 2009 assumptions.

## (Income Taxes)

Honda adopted the provision of Financial Accounting Standards Board (FASB) Interpretation (FIN) No. 48, "Accounting for Uncertainty in Income Taxes" which is now codified in the FASB Accounting Standards Codification (ASC) 740 "Income Taxes" on April 1, 2007. Honda is subject to income tax examinations in many tax jurisdictions because Honda conducts its operations in various regions of the world. We recognize the tax benefit from an uncertain tax position based on the technical merits of the position when the position is more likely than not to be sustained upon examination. Benefits from tax positions that meet the more likely than not recognition threshold are measured at the largest amount of benefit that is greater than $50 \%$ likelihood of being realized upon ultimate resolution. We performed a comprehensive review of any uncertain tax positions in accordance with this statement.
We believe our accounting for tax uncertainties is a "critical accounting estimate" because it requires us to evaluate and assess the probability of the outcome that could be realized upon ultimate resolution. Our estimates may change in the future due to new developments.

We believe that our estimates and assumptions of unrecognized tax benefits are reasonable, however, if our estimates of unrecognized tax benefits and potential tax benefits are not representative of actual outcomes, our consolidated financial statements could be materially affected in the period of settlement or when the statutes of limitations expire, as we treat these events as discrete items in the period of resolution.

## New Accounting Pronouncements

In October 2009, the Financial Accounting Standards Board (FASB) issued Accounting Standards Update (ASU) 2009-13 "MultipleDeliverable Revenue Arrangements-a consensus of the FASB Emerging Issues Task Force", which will amend the FASB Accounting Standards Codification (ASC) 605 "Revenue Recognition" for arrangements with multiple deliverables to allow vendors to account for products and services separately rather than as a combined unit. This standard requires allocation of the overall consideration to each deliverable in an arrangement with multiple deliverables using the
estimated selling price in the absence of vendor-specific objective evidence or third-party evidence of the selling price for deliverables and eliminate the residual method of allocation. This standard is effective as of an entity's fiscal year beginning after June 15, 2010. Management is currently evaluating the impact of this standard on the Company's consolidated financial position and results of operations.

## Quantitative and Qualitative Disclosure about Market Risk

Honda is exposed to market risks, which are changes in foreign currency exchanges rates, in interest rates and in prices of marketable equity securities. Honda is a party to derivative financial instruments in the normal course of business in order to manage risks associated with changes in foreign currency exchange rates
and in interest rates. Honda does not hold any derivative financial instruments for trading purposes.

## (Foreign Currency Exchange Rate Risk)

Foreign currency forward exchange contracts and purchased option contracts are used to hedge currency risk of sale commitments denominated in foreign currencies (principally U.S. dollars).
Foreign currency written option contracts are entered into in combination with purchased option contracts to offset premium amounts to be paid for purchased option contracts.
The tables below provide information about our derivatives related to foreign currency exchange rate risk as of March 31, 2009 and 2010. For forward exchange contracts and currency options, the table presents the contract amounts and fair value. All forward exchange contracts and currency contracts to which we are a party have original maturities of less than one year.

Foreign Exchange Risk

| Fiscal years ended March 31 | 2009 |  |  | 2010 |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Yen (millions) |  | Average contractual rate (Yen) | Yen (millions) |  | Average contractual rate (Yen) |
|  | Contract amounts | Fair value |  | Contract amounts | Fair value |  |
| Forward Exchange Contracts |  |  |  |  |  |  |
| To sell US\$ | $¥ 182,941$ | $(8,966)$ | 93.33 | ¥ 257,822 | $(6,076)$ | 90.80 |
| To sell EUR | 42,324 | $(2,086)$ | 123.40 | 32,188 | 456 | 126.70 |
| To sell CA\$ | 379 | (5) | 76.99 | 24 | 57 | 88.58 |
| To sell GBP | 49,681 | $(2,673)$ | 133.42 | 29,931 | (108) | 139.69 |
| To sell other foreign currencies | 16,549 | (387) | various | 20,761 | (829) | various |
| To buy US\$ | 3,287 | 131 | 94.26 | 3,207 | 102 | 90.02 |
| To buy other foreign currencies | 1,933 | (11) | various | 3,537 | 34 | various |
| Cross-currencies | 234,521 | 94 | various | 231,657 | $(1,134)$ | various |
| Total | $¥ 531,615$ | $(13,903)$ |  | ¥579,127 | $(7,498)$ |  |
| Currency Option Contracts |  |  |  |  |  |  |
| Option purchased to sell US\$ | ¥ 24,548 | 304 | various | ¥ 27,865 | 78 | various |
| Option written to sell US\$ | 51,551 | $(1,743)$ | various | 55,731 | (829) | various |
| Option purchased to sell other currencies | - | - | - | 3,123 | (50) | various |
| Option written to sell other currencies | - | - | - | 6,246 | (26) | various |
| Total | $\nexists 76,099$ | $(1,439)$ |  | ¥ 92,965 | (827) |  |

## (Interest Rate Risks)

Honda is exposed to market risk for changes in interest rates related primarily to its debt obligations and finance receivables. In addition to short-term financing such as commercial paper, Honda has longterm debt with both fixed and floating rates. Our finance receivables are primarily fixed rate. Interest rate swap agreements are mainly used to manage interest rate risk exposure and to convert floating rate financing (normally three-five years) to fixed rate financing in order to match financing costs with income from finance receivables. Foreign currency and interest rate swap agreements used among
different currencies also serve to hedge foreign currency exchange risk as well as interest rate risk.
The following tables provide information about Honda's financial instruments that were sensitive to changes in interest rates at March 31, 2009 and 2010. For finance receivables and long-term debt, these tables present principal cash flows, fair value and related weighted average interest rates. For interest rate swaps and currency and interest rate swaps, the table presents notional amounts, fair value and weighted average interest rates. Variable interest rates are determined using formulas such as LIBOR $+\alpha$ and an index.

Finance Subsidiaries—Receivables

|  | 2009 |  |  | 2010 |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Yen (millions) |  |  | Yen (millions) |  |  |  |  |  |  |  |  |  | Average interest rate |
|  |  |  | Fair value | Total |  | Expected maturity date |  |  |  |  |  | Fair value |  |  |
|  |  | Total |  |  |  | Within 1 year | $\begin{aligned} & 1-2 \\ & \text { year } \end{aligned}$ | $\begin{aligned} & \hline 2-3 \\ & \text { year } \end{aligned}$ | $\begin{aligned} & \hline 3-4 \\ & \text { year } \end{aligned}$ | $\begin{aligned} & \hline 4-5 \\ & \text { year } \end{aligned}$ | Thereafter |  |  |  |
| Direct financing leases ${ }^{\text {+1 }}$ |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| JP¥ | $¥$ | 24,720 | - | ¥ | 29,401 | 17,702 | 5,997 | 3,341 | 1,650 | 711 | - |  | - | 5.08\% |
| US\$ |  | 199,172 | - |  | 7,349 | 7,349 | - | - | - | - | - |  | - | 7.62\% |
| Other |  | 475,409 | - |  | 412,709 | 136,358 | 128,378 | 93,254 | 48,649 | 6,070 | - |  | - | 3.15\% |
| Total—Direct financing leases | $¥$ | 699,301 | - | \# | 449,459 | 161,409 | 134,375 | 96,595 | 50,299 | 6,781 | - |  | - |  |

Other finance

| JP\# | $\ddagger$ 450,177 | 445,588 | ¥ 456,525 | 153,206 | 115,599 | 85,998 | 54,199 | 29,624 | 17,899 | 449,776 | 5.08\% |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| US\$ | 2,561,667 | 2,481,293 | 2,504,187 | 879,316 | 603,330 | 504,849 | 329,515 | 146,556 | 40,621 | 2,536,110 | 5.07\% |
| Other | 504,599 | 499,198 | 617,507 | 291,614 | 152,020 | 97,427 | 54,097 | 18,711 | 3,638 | 625,523 | 6.92\% |
| Total-Other finance subsidiaries—receivables: | $73,516,443$ | 3,426,079 | ¥3,578,219 | 1,324,136 | 870,949 | 688,274 | 437,811 | 194,891 | 62,158 | 3,611,409 |  |
| Retained interest in securitizations ${ }^{\text {2 }}$ | 45,648 | 45,648 | 27,555 |  |  |  |  |  |  | 27,555 |  |
| Total ${ }^{13}$ | $\ddagger 4,261,392$ |  | $¥ 4,055,233$ |  |  |  |  |  |  |  |  |

*1 : Under U.S. generally accepted accounting principles, disclosure of fair values of direct financing leases is not required.
*2 : The retained interest in securitizations is accounted for as "trading" securities and is reported at fair value.
*3 : The finance subsidiaries-receivables include finance subsidiaries-receivables included in trade receivables and other assets in the consolidated balance sheets.

Long-Term Debt (including current portion)

|  | 2009 |  | 2010 |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Yen (millions) |  | Yen (millions) |  |  |  |  |  |  |  |  |
|  |  |  | Expected maturity date |  |  |  |  |  |  |  | Average interest rate |
|  | Total | Fair value | Total | Within 1 year | $\begin{aligned} & \hline 1-2 \\ & \text { year } \end{aligned}$ | $\begin{aligned} & 2-3 \\ & \text { year } \end{aligned}$ | $\begin{aligned} & \hline 3-4 \\ & \text { year } \end{aligned}$ | $\begin{aligned} & 4-5 \\ & \text { year } \end{aligned}$ | Thereafter | Fair value |  |
| Japanese yen bonds | $\ddagger 260,000$ | 290,411 | $¥ 320,000$ | 60,000 | 70,000 | 120,000 | 40,000 | 30,000 | - | 323,852 | 1.05\% |
| Japanese yen mediumterm notes (Fixed rate) | 220,263 | 213,717 | 151,998 | 77,642 | 33,744 | 25,184 | 6,470 | 5,972 | 2,986 | 153,250 | 1.30\% |
| Japanese yen mediumterm notes (Floating rate) | 125,865 | 118,553 | 114,676 | 28,767 | 25,588 | 58,330 | 1,991 | - | - | 114,599 | 0.61\% |
| U.S. dollar mediumterm notes (Fixed rate) | 390,098 | 359,107 | 391,272 | 48,099 | 32,375 | 46,250 | 135,048 | 50,875 | 78,625 | 420,970 | 5.14\% |
| U.S. dollar mediumterm notes (Floating rate) | 796,545 | 780,050 | 211,685 | 62,206 | 140,229 |  |  | 9,250 | - | 213,695 | 3.16\% |
| Asset-backed notes | - | - | 311,222 | 119,862 | 117,340 | 74,020 | - | - | - | 316,596 | 2.15\% |
| Loans and others-primarily fixed rate | 1,117,389 | 1,023,938 | 1,534,478 | 325,720 | 503,948 | 249,577 | 285,866 | 165,348 | 4,019 | 1,582,083 | 4.04\% |
| Total | $¥ 2,910,160$ | 2,785,776 | ¥3,035,331 | 722,296 | 923,224 | 573,361 | 469,375 | 261,445 | 85,630 | 3,125,045 |  |

Interest Rate Swaps

| Notional principal currency | Receive/ <br> Pay | $\begin{gathered} \hline 2009 \\ \hline \text { Yen (millions) } \end{gathered}$ |  | 2010 |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  | Yen (millions) |  |  |  |  |  |  |  | Average receive rate | $\begin{gathered} \text { Average } \\ \text { pay } \\ \text { rate } \end{gathered}$ |
|  |  | Contract amounts | $\begin{aligned} & \text { Fair } \\ & \text { value } \end{aligned}$ | Contract amount | Expected maturity date |  |  |  |  |  | Fairvalue |  |  |
|  |  |  |  |  | Within | $\begin{aligned} & 1-2 \\ & \text { year } \end{aligned}$ | $\begin{aligned} & 2-3 \\ & \text { year } \\ & \hline \end{aligned}$ | $\begin{aligned} & \hline \text { 3-4 } \\ & \text { year } \\ & \hline \end{aligned}$ | $\begin{aligned} & \text { 4-5 } \\ & \text { year } \end{aligned}$ | Thereafter |  |  |  |
| JP¥ | Float/Fix | 510 | (3) | ¥ 770 | 200 | - | - | 270 | 300 | - | (24) | 1.26\% | 2.76\% |
| US\$ | Float/Fix | 2,866,860 | $(88,322)$ | 2,476,108 | 383,890 | 619,493 | 967,913 | 431,915 | 72,897 | - | $(47,762)$ | 0.33\% | 2.85\% |
|  | Fix/Float | 599,600 | 36,867 | 525,362 | 48,381 | 32,564 | 118,977 | 182,358 | 63,998 | 79,084 | 24,473 | 4.68\% | 1.41\% |
|  | Float/Float | 24,558 | (76) | - | - | - | - | - | - | - | - | -\% | -\% |
| CA\$ | Float/Fix | 570,945 | $(25,298)$ | 525,099 | 106,896 | 121,397 | 146,153 | 130,108 | 19,794 | 751 | $(10,905)$ | 0.45\% | 3.39\% |
|  | Fix/Float | 210,427 | 17,372 | 233,677 | 41,237 | 54,983 | 54,983 | 82,474 | - | - | 10,036 | 5.16\% | 1.58\% |
|  | Float/Float | 32,222 | (143) | - | - | - | - | - | - | - | - | -\% | -\% |
| GBP | Float/Fix | 22,002 | (691) | 45,075 | 19,803 | 22,464 | 2,808 | - | - | - | (528) | 1.80\% | 2.63\% |
| Tota |  | $¥ 4,327,124$ | $(60,294)$ | ¥3,806,091 | 600,407 | 850,901 | 1,290,834 | 827,125 | 156,989 | 79,835 | $(24,710)$ |  |  |

Currency \& Interest Rate Swaps

| Receiving side currency | Paying side currency | Receive/ Pay | $\frac{2009}{\text { Yen (millions) }}$ |  | 2010 |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  | Yen (millions) |  |  |  |  |  |  |  |  | $\begin{gathered} \text { Average } \\ \text { pay } \\ \text { rate } \end{gathered}$ |
|  |  |  | Contract amounts | $\begin{aligned} & \text { Fair } \\ & \text { value } \end{aligned}$ | Contract amount | Expected maturity date |  |  |  |  |  |  | Average receive rate |  |
|  |  |  |  |  |  | $\begin{aligned} & \text { Within } \\ & \text { 1 year } \end{aligned}$ | $\begin{aligned} & 1-2 \\ & \text { year } \end{aligned}$ | $\begin{aligned} & 2-3 \\ & \text { year } \end{aligned}$ | $\begin{aligned} & 3-4 \\ & \text { year } \end{aligned}$ | $\begin{aligned} & \text { 4-5 } \\ & \text { year } \end{aligned}$ | Thereafter | $\begin{aligned} & \text { Fair } \\ & \text { value } \end{aligned}$ |  |  |
| JP¥ | US\$ | Fix/Float | $¥ 190,565$ | 29,896 | ¥124,721 | 63,913 | 26,653 | 19,652 | 5,692 | 6,196 | 2,615 | 29,735 | 1.30\% | 0.48\% |
|  |  | Float/Float | 163,797 | 12,220 | 137,850 | 23,213 | 65,530 | 47,384 | 1,723 | - | - | 17,403 | 0.81\% | 0.95\% |
| JP¥ | CA\$ | Fix/Float | 2,137 | 42 | - | - | - | - | - | - | - | - | -\% | -\% |
| Other | Other | Fix/Float | 275,013 | 17,461 | 405,289 | 55,475 | - | 98,571 | 110,910 | 140,333 | - | 12,613 | 4.82\% | 1.47\% |
|  |  | Float/Float | 35,499 | 1,578 | 51,104 | - | 29,911 | - | - | 21,193 | - | $(3,953)$ | 1.28\% | 1.96\% |
| Total |  |  | $¥ 667,011$ | 61,197 | ¥718,964 | 142,601 | 122,094 | 165,607 | 118,325 | 167,722 | 2,615 | 55,798 |  |  |

## (Equity Price Risk)

Honda is exposed to equity price risk as a result of its holdings of marketable equity securities. Marketable equity securities included in Honda's investment portfolio are held for purposes other than trading, and are reported at fair value, with unrealized gains or losses, net of deferred taxes, included in accumulated other comprehensive income (loss) in the equity section of the consolidated balance sheets. At March 31, 2009 and 2010, the estimated fair value of marketable equity securities was $¥ 54.8$ billion and $¥ 94.5$ billion, respectively.

## Legal Proceedings

Various legal proceedings are pending against us. We believe that such proceedings constitute ordinary routine litigation incidental to our business. With respect to product liability, personal injury claims or lawsuits, we believe that any judgment that may be recovered by
any plaintiff for general and special damages and court costs will be adequately covered by our insurance and accrued liabilities. Punitive damages are claimed in certain of these lawsuits. We are also subject to potential liability under other various lawsuits and claims including 44 purported class actions in the United States.
Honda recognizes an accrued liability for loss contingencies when it is probable that an obligation has been incurred and the amount of loss can be reasonably estimated. Honda reviews these pending lawsuits and claims periodically and adjusts the amounts recorded for these contingent liabilities, if necessary, by considering the nature of lawsuits and claims, the progress of the case and the opinions of legal counsel. After consultation with legal counsel, and taking into account all known factors pertaining to existing lawsuits and claims, Honda believes that the ultimate outcome of such lawsuits and pending claims including 44 purported class actions in the United States should not result in liability to Honda that would be likely to have an adverse material effect on its consolidated financial position, results of operations or cash flows.

| Honda Motor Co., Ltd. and Subsidiaries March 31, 2009 and 2010 | $\begin{aligned} & \text { Yen } \\ & \text { (millions) } \end{aligned}$ |  |  | U.S. dollars (millions) |
| :---: | :---: | :---: | :---: | :---: |
| Assets |  | 2009 | 2010 | 2010 |
| Current assets: |  |  |  |  |
| Cash and cash equivalents | $\ddagger$ | 690,369 | ¥ 1,119,902 | \$ 12,037 |
| Trade accounts and notes receivable, net of allowance for doubtful accounts of $¥ 7,455$ million in 2009 and $¥ 8,555$ million ( $\$ 92$ million) in 2010 |  | 854,214 | 883,476 | 9,496 |
| Finance subsidiaries-receivables, net |  | 1,172,030 | 1,100,158 | 11,825 |
| Inventories |  | 1,243,961 | 935,629 | 10,056 |
| Deferred income taxes |  | 198,158 | 176,604 | 1,898 |
| Other current assets |  | 462,446 | 397,955 | 4,277 |
| Total current assets |  | 4,621,178 | 4,613,724 | 49,589 |
| Finance subsidiaries-receivables, net |  | 2,400,282 | 2,361,335 | 25,380 |
| Investments and advances: |  |  |  |  |
| Investments in and advances to affiliates |  | 505,835 | 457,834 | 4,921 |
| Other, including marketable equity securities |  | 133,234 | 184,847 | 1,987 |
| Total investments and advances |  | 639,069 | 642,681 | 6,908 |

## Property on operating leases:

| Vehicles | $1,557,060$ | $\mathbf{1 , 6 5 1 , 6 7 2}$ | $\mathbf{1 7 , 7 5 2}$ |
| :--- | ---: | ---: | ---: |
| Less accumulated depreciation | 269,261 | $\mathbf{3 4 3 , 5 2 5}$ |  |
| Net property on operating leases | $1,287,799$ | $\mathbf{1 , 3 0 8 , 1 4 7}$ | $\mathbf{1 4 , 0 6 0}$ |

Property, plant and equipment, at cost:

| Land | 469,279 | 489,769 | 5,264 |
| :---: | :---: | :---: | :---: |
| Buildings | 1,446,090 | 1,509,821 | 16,228 |
| Machinery and equipment | 3,133,439 | 3,257,455 | 35,011 |
| Construction in progress | 159,567 | 143,862 | 1,546 |
|  | 5,208,375 | 5,400,907 | 58,049 |
| Less accumulated depreciation and amortization | 3,060,654 | 3,314,244 | 35,621 |
| Net property, plant and equipment | 2,147,721 | 2,086,663 | 22,428 |
| Other assets | 722,868 | 616,565 | 6,625 |
| Total assets | $¥ 11,818,917$ | ¥11,629,115 | \$124,990 |



## Equity:

Honda Motor Co., Ltd. shareholders' equity:

| Common stock, authorized 7,086,000,000 shares; issued $1,834,828,430$ shares | 86,067 | 86,067 | 925 |
| :---: | :---: | :---: | :---: |
| Capital surplus | 172,529 | 172,529 | 1,854 |
| Legal reserves | 43,965 | 45,463 | 489 |
| Retained earnings | 5,099,267 | 5,304,473 | 57,013 |
| Accumulated other comprehensive income (loss), net | $(1,322,828)$ | $(1,208,162)$ | $(12,985)$ |
| Treasury stock, at cost 20,219,430 shares in 2009 and 20,225,694 shares in 2010 | $(71,712)$ | $(71,730)$ | (771) |
| Total Honda Motor Co., Ltd. shareholders' equity | 4,007,288 | 4,328,640 | 46,525 |
| Noncontrolling interests | 123,056 | 127,790 | 1,373 |
| Total equity | 4,130,344 | 4,456,430 | 47,898 |

## Commitments and contingent liabilities

| Total liabilities and equity | $¥ 11,818,917$ | $\mathbf{¥ 1 1 , 6 2 9 , 1 1 5}$ | $\mathbf{\$ 1 2 4 , 9 9 0}$ |
| :--- | :--- | :--- | :--- |


| Years ended March 31, 2008, 2009 and 2010 | $\begin{gathered} \text { Yen } \\ \text { (millions) } \end{gathered}$ |  |  | U.S. dollars (millions) |
| :---: | :---: | :---: | :---: | :---: |
|  | 2008 | 2009 | 2010 | 2010 |
| Net sales and other operating revenue | $¥ 12,002,834$ | $¥ 10,011,241$ | ¥8,579,174 | \$92,210 |
| Operating costs and expenses: |  |  |  |  |
| Cost of sales | 8,543,170 | 7,419,582 | 6,414,721 | 68,946 |
| Selling, general and administrative | 1,918,596 | 1,838,819 | 1,337,324 | 14,374 |
| Research and development | 587,959 | 563,197 | 463,354 | 4,980 |
|  | 11,049,725 | 9,821,598 | 8,215,399 | 88,300 |
| Operating income | 953,109 | 189,643 | 363,775 | 3,910 |

Other income (expenses):

| Interest income | 50,144 | 41,235 | $\mathbf{1 8 , 2 3 2}$ |
| :--- | :---: | :---: | :---: |
| Interest expense | $(16,623)$ | $(22,543)$ | $\mathbf{( 1 2 , 5 5 2 )}$ |
| Other, net | $(90,789)$ | $(46,601)$ | $\mathbf{( 1 3 5 )}$ |
|  | $(57,268)$ | $(27,909)$ | $\mathbf{( 3 3 , 2 5 7 )}$ |
| Income before income taxes and equity in income of affiliates | 895,841 | 161,734 | $\mathbf{( 3 5 8 )}$ |
| $\mathbf{3 3 6 , 1 9 8}$ | $\mathbf{3 4 , 6 1 3}$ |  |  |

Income tax expense:

| Current | 356,095 |  | 68,062 |  | 90,263 |  | 970 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Deferred |  | 31,341 |  | 41,773 |  | 56,606 | 608 |
|  |  | 387,436 |  | 109,835 |  | 146,869 | 1,578 |
| Income before equity in income of affiliates |  | 508,405 |  | 51,899 |  | 189,329 | 2,035 |
| Equity in income of affiliates |  | 118,942 |  | 99,034 |  | 93,282 | 1,003 |
| Net income |  | 627,347 |  | 150,933 |  | 282,611 | 3,038 |
| Less: Net income attributable to noncontrolling interests |  | 27,308 |  | 13,928 |  | 14,211 | 153 |
| Net income attributable to Honda Motor Co., Ltd. | $¥$ | 600,039 | $¥$ | 137,005 | \# | 268,400 | \$ 2,885 |


|  | Yen |  |  |  |  |  | $\frac{\text { U.S. dollars }}{2010}$ |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2008 |  | 2009 |  | 2010 |  |  |  |
| Basic net income attributable to |  |  |  |  |  |  |  |  |
| Honda Motor Co., Ltd. per common share | $¥$ | 330.54 | $¥$ | 75.50 | \# | 147.91 | \$ | 1.59 |

Consolidated Statements of Changes in Equity


|  | Yen (millions) |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Common stock | Capital surplus | Legal reserves | Retained earnings | Accumulated other comprehensive income (loss), net | Treasury stock | Total Honda Motor Co., Ltd. shareholders' equity | Noncontrolling interests | Total equity |
| Balance at March 31, 2009 | ¥86,067 | $¥ 172,529$ | $\ddagger 43,965$ | $¥ 5,099,267$ | $¥(1,322,828)$ | $¥(71,712)$ | $¥ 4,007,288$ | $¥ 123,056$ | $¥ 4,130,344$ |
| Transfer to legal reserves |  |  | 1,498 | $(1,498)$ |  |  | - |  | - |
| Dividends paid to Honda Motor Co., Ltd. shareholders |  |  |  | $(61,696)$ |  |  | $(61,696)$ |  | $(61,696)$ |
| Dividends paid to noncontrolling interests |  |  |  |  |  |  |  | $(16,278)$ | $(16,278)$ |
| Capital transactions and others |  |  |  |  |  |  |  | 127 | 127 |
| Comprehensive income (loss): <br> Net income |  |  |  | 268,400 |  |  | 268,400 | 14,211 | 282,611 |
| Other comprehensive income (loss), net of tax Adjustments from foreign currency translation |  |  |  |  | 91,097 |  | 91,097 | 5,750 | 96,847 |
| Unrealized gains (losses) on marketable securities, net |  |  |  |  | 23,107 |  | 23,107 | 111 | 23,218 |
| Unrealized gains (losses) on derivative instruments, net |  |  |  |  | (324) |  | (324) |  | (324) |
| Pension and other postretirement benefits adjustments |  |  |  |  | 786 |  | 786 | 813 | 1,599 |
| Total comprehensive income (loss) |  |  |  |  |  |  | 383,066 | 20,885 | 403,951 |
| Purchase of treasury stock |  |  |  |  |  | (20) | (20) |  | (20) |
| Reissuance of treasury stock |  |  |  |  |  | 2 | 2 |  | 2 |
| Balance at March 31, 2010 | ¥86,067 | ¥172,529 | ¥45,463 | $¥ 5,304,473$ | $¥(1,208,162)$ | $¥(71,730)$ | $¥ 4,328,640$ | ¥127,790 | $¥ 4,456,430$ |


|  | U.S. dollars (millions) |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Common stock | Capital surplus | $\begin{aligned} & \text { Legal } \\ & \text { reserves } \end{aligned}$ | Retained earnings | Accumulated other comprehensive income (loss), net | Treasury stock | Total Honda Motor Co., Ltd. shareholders' equity | Noncontrolling interests | Total equity |
| Balance at March 31, 2009 | \$925 | \$1,854 | \$473 | \$54,807 | \$(14,217) | \$(771) | \$43,071 | \$1,323 | \$44,394 |
| Transfer to legal reserves |  |  | 16 | (16) |  |  | - |  | - |
| Dividends paid to Honda Motor Co., Ltd. shareholders |  |  |  | (663) |  |  | (663) |  | (663) |
| Dividends paid to noncontrolling interests |  |  |  |  |  |  |  | (175) | (175) |
| Capital transactions and others |  |  |  |  |  |  |  | 1 | 1 |
| Comprehensive income (loss): Net income |  |  |  | 2,885 |  |  | 2,885 | 152 | 3,037 |
| Other comprehensive income (loss), net of tax |  |  |  |  |  |  |  |  |  |
| Adjustments from foreign currency translation |  |  |  |  | 979 |  | 979 | 62 | 1,041 |
| Unrealized gains (losses) on marketable securities, net |  |  |  |  | 248 |  | 248 | 1 | 249 |
| Unrealized gains (losses) on derivative instruments, net |  |  |  |  | (3) |  | (3) |  | (3) |
| Pension and other postretirement benefits adjustments |  |  |  |  | 8 |  | 8 | 9 | 17 |
| Total comprehensive income (loss) |  |  |  |  |  |  | 4,117 | 224 | 4,341 |
| Purchase of treasury stock |  |  |  |  |  | (0) | (0) |  | (0) |
| Reissuance of treasury stock |  |  |  |  |  | 0 | 0 |  | 0 |
| Balance at March 31, 2010 | \$925 | \$1,854 | \$489 | \$57,013 | \$(12,985) | \$(771) | \$46,525 | \$1,373 | \$47,898 |


| Honda Motor Co., Ltd. and Subsidiaries |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Years ended March 31, 2008, 2009 and 2010 | $\begin{aligned} & \text { Yen } \\ & \text { (millions) } \end{aligned}$ |  |  |  | U.S. dollars (millions) |
|  | 2008 |  | 2009 | 2010 | 2010 |
| Cash flows from operating activities: |  |  |  |  |  |
| Net income | $¥ 627,347$ | $¥$ | 150,933 | ¥ 282,611 | \$ 3,038 |
| Adjustments to reconcile net income to net cash provided by operating activities: |  |  |  |  |  |
| Depreciation excluding property on operating leases | 417,393 |  | 441,868 | 401,743 | 4,318 |
| Depreciation of property on operating leases | 101,032 |  | 195,776 | 227,931 | 2,450 |
| Deferred income taxes | 31,341 |  | 41,773 | 56,606 | 608 |
| Equity in income of affiliates | $(118,942)$ |  | $(99,034)$ | $(93,282)$ | $(1,003)$ |
| Dividends from affiliates | 67,764 |  | 65,140 | 140,901 | 1,514 |
| Provision for credit and lease residual losses on finance subsidiaries-receivables | 58,011 |  | 77,016 | 40,062 | 431 |
| Impairment loss on investments in securities | 577 |  | 226,001 | 603 | 6 |
| Impairment loss on long-lived assets and goodwill excluding property |  |  |  |  |  |
| Impairment loss on property on operating leases | 5,850 |  | 18,528 | 3,312 | 36 |
| Loss (gain) on derivative instruments, net | 70,251 |  | $(15,506)$ | $(37,753)$ | (406) |
| Decrease (increase) in assets: |  |  |  |  |  |
| Trade accounts and notes receivable | $(67,696)$ |  | $(30,025)$ | $(6,910)$ | (74) |
| Inventories | $(100,622)$ |  | $(262,782)$ | 352,994 | 3,794 |
| Other current assets | $(2,609)$ |  | $(82,838)$ | 103,071 | 1,108 |
| Other assets | $(130,666)$ |  | 8,640 | 24,150 | 260 |
| Increase (decrease) in liabilities: |  |  |  |  |  |
| Trade accounts and notes payable | 32,327 |  | $(133,662)$ | 151,345 | 1,627 |
| Accrued expenses | $(24,768)$ |  | $(102,711)$ | $(20,457)$ | (220) |
| Income taxes payable | 20 |  | $(12,861)$ | $(14,524)$ | (156) |
| Other current liabilities | 2,301 |  | 10,630 | 5,662 | 61 |
| Other liabilities | 179,537 |  | 74,872 | $(30,146)$ | (324) |
| Other, net | $(21,530)$ |  | $(9,714)$ | $(44,255)$ | (477) |
| Net cash provided by operating activities | 1,126,918 |  | 383,641 | 1,544,212 | 16,597 |
| Cash flows from investing activities: |  |  |  |  |  |
| Increase in investments and advances | $(6,417)$ |  | $(4,879)$ | $(19,419)$ | (209) |
| Decrease in investments and advances | 1,270 |  | 1,921 | 14,078 | 151 |
| Payments for purchases of available-for-sale securities | $(158,426)$ |  | $(31,936)$ | $(5,871)$ | (63) |
| Proceeds from sales of available-for-sale securities | 179,911 |  | 26,896 | 4,945 | 53 |
| Payments for purchases of held-to-maturity securities | $(39,482)$ |  | $(17,348)$ | $(21,181)$ | (228) |
| Proceeds from redemptions of held-to-maturity securities | 32,557 |  | 32,667 | 6,283 | 68 |
| Capital expenditures | $(668,228)$ |  | $(635,190)$ | $(392,062)$ | $(4,214)$ |
| Proceeds from sales of property, plant and equipment | 26,868 |  | 18,843 | 24,472 | 263 |
| Acquisitions of finance subsidiaries-receivables | (2,712,775) |  | $(2,303,930)$ | $(1,448,146)$ | $(15,565)$ |
| Collections of finance subsidiaries-receivables | 2,312,311 |  | 2,023,031 | 1,595,235 | 17,147 |
| Sales (repurchases) of finance subsidiaries-receivables, net | 158,497 |  | 324,672 | $(55,168)$ | (593) |
| Purchases of operating lease assets | $(839,261)$ |  | $(668,128)$ | $(544,027)$ | $(5,847)$ |
| Proceeds from sales of operating lease assets | 26,776 |  | 100,017 | 245,110 | 2,634 |
| Net cash used in investing activities | $(1,686,399)$ |  | $(1,133,364)$ | $(595,751)$ | $(6,403)$ |
| Cash flows from financing activities: |  |  |  |  |  |
| Increase (decrease) in short-term debt, net | 601,957 |  | 270,795 | $(649,641)$ | $(6,982)$ |
| Proceeds from long-term debt | 1,061,792 |  | 1,299,984 | 1,132,222 | 12,168 |
| Repayments of long-term debt | $(782,749)$ |  | $(889,483)$ | $(963,833)$ | $(10,359)$ |
| Dividends paid | $(152,590)$ |  | $(139,724)$ | $(61,696)$ | (663) |
| Dividends paid to noncontrolling interests | $(9,663)$ |  | $(10,841)$ | $(16,278)$ | (175) |
| Sales (purchases) of treasury stock, net | $(30,746)$ |  | 131 | (18) | (0) |
| Net cash provided by (used in) financing activities | 688,001 |  | 530,862 | $(559,244)$ | $(6,011)$ |
| Effect of exchange rate changes on cash and cash equivalents | $(23,164)$ |  | $(141,672)$ | 40,316 | 434 |
| Net change in cash and cash equivalents | 105,356 |  | $(360,533)$ | 429,533 | 4,617 |
| Cash and cash equivalents at beginning of year | 945,546 |  | 1,050,902 | 690,369 | 7,420 |
| Cash and cash equivalents at end of year | $¥ 1,050,902$ |  | 690,369 | ¥1,119,902 | \$12,037 |

## Segment Information

Honda has four reportable segments: the Motorcycle business, the Automobile business, the Financial services business and the Power product and other businesses, which are based on Honda's organizational structure and characteristics of products and services.

Operating segments are defined as components of Honda's about which separate financial information is available that is evaluated regularly by management in deciding how to allocate resources and in assessing performance. The accounting policies used for these reportable segments are consistent with the accounting policies used in Honda's consolidated financial statements.

Principal products and services, and functions of each segment are as follows:

| Segment | Principal products and services | Functions |
| :--- | :--- | :--- |
| Motorcycle business | Motorcycles, all-terrain vehicles (ATVs), | Research \& Development |
|  | personal watercrafts and relevant parts | Manufacturing |
|  |  | Sales and related services |
| Automobile business | Automobiles and relevant parts | Research \& Development |
|  |  | Manufacturing |
|  |  | Sales and related services |
| Financial services business | Financial, insurance services | Retail loan and lease related to Honda products |
|  |  | Others |
| Power product and | Power products and relevant | Research \& Development |
| other businesses | parts, and others | Manufacturing |
|  |  | Sales and related services |
|  |  | Others |

## Segment Information

As of and for the year ended March 31, 2008

|  | Yen (millions) |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Motorcycle Business | Automobile Business |  | Financial Services Business | Power Product and Other Businesses | Segment Total | Reconciling Items | Consolidated |
| Net sales and other operating revenue: |  |  |  |  |  |  |  |  |
| External customers | $¥ 1,558,696$ | $¥ 9,489,391$ | $¥$ | 533,553 | $¥ 421,194$ | $¥ 12,002,834$ | $¥$ | $¥ 12,002,834$ |
| Intersegment | - | - |  | 15,499 | 21,571 | 37,070 | $(37,070)$ | - |
| Total | 1,558,696 | 9,489,391 |  | 549,052 | 442,765 | 12,039,904 | $(37,070)$ | 12,002,834 |
| Cost of sales, SG\&A and R\&D expenses | 1,407,409 | 8,827,726 |  | 431,254 | 420,406 | 11,086,795 | $(37,070)$ | 11,049,725 |
| Segment income | 151,287 | 661,665 |  | 117,798 | 22,359 | 953,109 | - | 953,109 |
| Equity in income of affiliates | 28,035 | 89,521 |  | - | 1,386 | 118,942 | - | 118,942 |
| Assets | 1,240,527 | 5,591,311 |  | 5,907,839 | 330,604 | 13,070,281 | $(454,738)$ | 12,615,543 |
| Investments in affiliates | 118,219 | 411,001 |  | - | 16,976 | 546,196 | - | 546,196 |
| Depreciation and amortization | 48,000 | 356,003 |  | 101,987 | 12,435 | 518,425 | - | 518,425 |
| Capital expenditures | 86,687 | 544,922 |  | 839,888 | 21,794 | 1,493,291 | - | 1,493,291 |
| Impairment loss on long-lived assets and goodwill | - | - |  | 5,850 | - | 5,850 | - | 5,850 |
| Provision for credit and lease residual losses on finance subsidiaries-receivables | $¥ \quad-$ | $¥ \quad-$ | $¥$ | 58,011 | $¥ \quad$ - | $¥ \quad 58,011$ | $¥ \quad-$ | $¥ 58,011$ |

As of and for the year ended March 31, 2009

|  | Yen (millions) |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Motorcycle Business | Automobile Business |  | Financial Services Business | Power Product and Other Businesses | Segment Total | Reconciling Items | Consolidated |
| Net sales and other operating revenue: External customers Intersegment | $\begin{array}{r} ¥ 1,411,511 \\ \hline \end{array}$ | $\begin{array}{r} ¥ 7,674,404 \\ \hline \end{array}$ |  | $\begin{array}{r} 582,261 \\ 14,264 \end{array}$ | $\begin{array}{r} ¥ 343,065 \\ 25,840 \end{array}$ | $\begin{array}{r} ¥ 10,011,241 \\ 40,104 \end{array}$ | $\not{ }_{(40,104)}$ | $¥ 10,011,241$ |
| Total <br> Cost of sales, SG\&A and R\&D expenses | $\begin{aligned} & 1,411,511 \\ & 1,311,598 \end{aligned}$ | $\begin{aligned} & 7,674,404 \\ & 7,649,861 \end{aligned}$ |  | $\begin{aligned} & 596,525 \\ & 515,854 \end{aligned}$ | $\begin{aligned} & 368,905 \\ & 384,389 \end{aligned}$ | $\begin{array}{r} 10,051,345 \\ 9,861,702 \end{array}$ | $\begin{aligned} & (40,104) \\ & (40,104) \end{aligned}$ | $\begin{array}{r} 10,011,241 \\ 9,821,598 \end{array}$ |
| Segment income (loss) | 99,913 | 24,543 |  | 80,671 | $(15,484)$ | 189,643 | - | 189,643 |
| Equity in income of affiliates | 26,105 | 71,709 |  | - | 1,220 | 99,034 | - | 99,034 |
| Assets | 1,047,112 | 5,219,408 |  | 5,735,716 | 275,607 | 12,277,843 | $(458,926)$ | 11,818,917 |
| Investments in affiliates | 107,431 | 379,068 |  | - | 16,247 | 502,746 | - | 502,746 |
| Depreciation and amortization | 51,200 | 373,295 |  | 199,324 | 13,825 | 637,644 | - | 637,644 |
| Capital expenditures | 90,401 | 523,593 |  | 671,127 | 16,920 | 1,302,041 | - | 1,302,041 |
| Impairment loss on long-lived assets and goodwill | 413 | 18,874 |  | 18,528 | 2,310 | 40,125 | - | 40,125 |
| Provision for credit and lease residual losses on finance subsidiaries-receivables | $¥$ | $¥$ |  | 77,016 | $¥$ | $¥ \quad 77,016$ | $¥$ | $¥ \quad 77,016$ |

As of and for the year ended March 31, 2010

|  | Yen (millions) |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Motorcycle Business | Automobile Business |  | Financial Services Business | Power Product and Other Businesses | $\begin{aligned} & \text { Segment } \\ & \text { Total } \end{aligned}$ | Reconciling Items | Consolidated |
| Net sales and other operating revenue: |  |  |  |  |  |  |  |  |
| External customers | ¥1,140,292 | ¥6,554,848 | ¥ | 606,352 | ¥277,682 | ¥ 8,579,174 | ¥ | ¥ 8,579,174 |
| Intersegment | - | - |  | 12,459 | 26,936 | 39,395 | $(39,395)$ | - |
| Total | 1,140,292 | 6,554,848 |  | 618,811 | 304,618 | 8,618,569 | $(39,395)$ | 8,579,174 |
| Cost of sales, SG\&A and R\&D expenses | 1,081,455 | 6,428,090 |  | 423,910 | 321,339 | 8,254,794 | $(39,395)$ | 8,215,399 |
| Segment income (loss) | 58,837 | 126,758 |  | 194,901 | $(16,721)$ | 363,775 | - | 363,775 |
| Equity in income of affiliates | 23,131 | 69,082 |  | - | 1,069 | 93,282 | - | 93,282 |
| Assets | 1,025,665 | 5,044,247 |  | 5,541,788 | 281,966 | 11,893,666 | $(264,551)$ | 11,629,115 |
| Investments in affiliates | 103,032 | 334,875 |  | - | 16,821 | 454,728 | - | 454,728 |
| Depreciation and amortization | 48,683 | 337,787 |  | 230,453 | 12,751 | 629,674 | - | 629,674 |
| Capital expenditures | 38,332 | 284,586 |  | 546,342 | 23,748 | 893,008 | - | 893,008 |
| Impairment loss on long-lived assets and goodwill | - | 548 |  | 3,312 | - | 3,860 | - | 3,860 |
| Provision for credit and lease residual losses on finance subsidiaries-receivables | $¥ \quad$ - | ¥ - | $¥$ | 40,062 | ¥ - | $¥ \quad 40,062$ | ¥ - | $¥ \quad 40,062$ |

As of and for the year ended March 31, 2010


## Explanatory notes:

1. Segment income (loss) is measured in a consistent manner with consolidated operating income, which is income before income taxes and equity in income of affiliates before other income (expenses). Expenses not directly associated with specific segments are allocated based on the most reasonable measures applicable.
2. Assets of each segment are defined as total assets, including derivative financial instruments, investments in affiliates, and deferred tax assets. Segment assets are based on those directly associated with each segment and those not directly associated with specific segments are allocated based on the most reasonable measures applicable except for the corporate assets described below.
3. Intersegment sales and revenues are generally made at values that approximate arm's-length prices.
4. Unallocated corporate assets, included in reconciling items, amounted to $¥ 385,442$ million as of March $31,2008, ¥ 257,291$ million as of March 31, 2009, and $¥ 338,135$ million ( $\$ 3,634$ million) as of March 31,2010 , which consist primarily of cash and cash equivalents and marketable securities held by the Company. Reconciling items also include elimination of intersegment transactions.
5. Depreciation and amortization of the Financial Services Business include $¥ 101,032$ million for the year ended March $31,2008, \not ¥ 195,776$ million for the year ended March 31, 2009 and $¥ 227,931$ million ( $\$ 2,450$ million) for the year ended March 31, 2010 related to depreciation of property on operating leases.
6. Capital expenditures of the Financial Services Business includes $¥ 839,261$ million for the year ended March $31,2008, ¥ 668,128$ million for the year ended March 31, 2009 and $¥ 544,027$ million ( $\$ 5,847$ million) for the year ended March 31, 2010 related to purchases of operating lease assets.

## External Sales and Other Operating Revenue by Product or Service Groups

| Years ended March 31: | $\begin{gathered} \text { Yen } \\ \text { (millions) } \end{gathered}$ |  |  | U.S. dollars (millions) |
| :---: | :---: | :---: | :---: | :---: |
|  | 2008 | 2009 | 2010 | 2010 |
| Motorcycles and relevant parts | $\ddagger 1,418,028$ | $¥ 1,323,259$ | $¥ 1,079,165$ | \$11,599 |
| All-terrain vehicles (ATVs), personal watercraft and relevant parts | 140,668 | 88,252 | 61,127 | 657 |
| Automobiles and relevant parts | 9,489,391 | 7,674,404 | 6,554,848 | 70,452 |
| Financial, insurance services | 533,553 | 582,261 | 606,352 | 6,517 |
| Power products and relevant parts | 288,243 | 224,648 | 188,014 | 2,021 |
| Others | 132,951 | 118,417 | 89,668 | 964 |
| Total | $¥ 12,002,834$ | $¥ 10,011,241$ | ¥8,579,174 | \$92,210 |

## Geographical Information

As of and for the year ended March 31, 2008

|  | Yen (millions) |  |  |  |  |  |  |  |
| :--- | ---: | ---: | ---: | ---: | :---: | :---: | :---: | :---: |
|  | Japan |  |  |  |  | United States | Other Countries | Total |
| Sales to external customers | $¥ 2,053,401$ | $¥ 5,313,858$ | $¥ 4,635,575$ | $¥ 12,002,834$ |  |  |  |  |
| Long-lived assets | $1,084,163$ | $1,479,137$ | 669,546 | $3,232,846$ |  |  |  |  |

As of and for the year ended March 31, 2009

|  | Yen (millions) |  |  |  |
| :--- | ---: | ---: | ---: | ---: |
|  | Japan |  |  |  |
| United States | Other Countries | Total |  |  |
| Sales to external customers | $\neq 1,871,962$ | $¥ 3,990,729$ | $¥ 4,148,550$ | $¥ 10,011,241$ |
| Long-lived assets | $1,140,316$ | $1,835,163$ | 566,445 | $3,541,924$ |

As of and for the year ended March 31, 2010

|  | Yen (millions) |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  | Japan | United States | Other Countries | Total |
| Sales to external customers | ¥1,864,513 | ¥3,294,758 | ¥3,419,903 | ¥8,579,174 |
| Long-lived assets | 1,113,386 | 1,767,879 | 603,881 | 3,485,146 |

As of and for the year ended March 31, 2010

|  | U.S. dollars (millions) |  |  |  |
| :--- | ---: | ---: | ---: | ---: |
|  | Japan |  |  |  |
| United States | Other Countries | Total |  |  |
| Sales to external customers | $\mathbf{\$ 2 0 , 0 4 0}$ | $\mathbf{\$ 3 5 , 4 1 2}$ | $\mathbf{\$ 3 6 , 7 5 8}$ | $\mathbf{\$ 9 2 , 2 1 0}$ |
| Long-lived assets | $\mathbf{1 1 , 9 6 7}$ | $\mathbf{1 9 , 0 0 1}$ | $\mathbf{6 , 4 9 1}$ | $\mathbf{3 7 , 4 5 9}$ |

The above information is based on the location of the Company and its subsidiaries.

## Supplemental Geographical Information

In addition to the disclosure required by U.S. GAAP, Honda provides the following supplemental information as required by Financial Instruments and Exchange Law:
(1) Overseas sales and revenues based on the location of the customer

|  | $\begin{gathered} \text { Yen } \\ \text { (millions) } \end{gathered}$ |  |  | $\begin{aligned} & \hline \text { U.S. dollars } \\ & \text { (millions) } \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: |
|  | 2008 | 2009 | 2010 | 2010 |
| North America | $\ddagger 6,068,425$ | $¥ 4,514,190$ | $¥ 3,736,447$ | \$40,160 |
| Europe | 1,519,434 | 1,186,012 | 764,785 | 8,220 |
| Asia | 1,577,266 | 1,595,472 | 1,543,397 | 16,589 |
| Other regions | 1,251,932 | 1,269,026 | 957,227 | 10,288 |

Explanatory notes:
Major countries or regions in each geographic area:

| North America | United States, Canada, Mexico |
| :--- | :--- |
| Europe | United Kingdom, Germany, France, Italy, Belgium |
| Asia | Thailand, Indonesia, China, India |
| Other Regions | Brazil, Australia |

(2) Supplemental geographical information based on the location of the Company and its subsidiaries

As of and for the year ended March 31, 2008

|  | Yen (millions) |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Japan | North America | Europe | Asia | Other Regions | Total | Reconciling Items | Consolidated |
| Net sales and other operating revenue: |  |  |  |  |  |  |  |  |
| External customers | $¥ 2,053,401$ | $¥ 6,091,512$ | ¥1,502,240 | $¥ 1,307,117$ | $¥ 1,048,564$ | $¥ 12,002,834$ | $¥$ | $¥ 12,002,834$ |
| Transfers between geographic areas | 2,835,639 | 173,751 | 91,983 | 331,173 | 44,253 | 3,476,799 | $(3,476,799)$ | - |
| Total | 4,889,040 | 6,265,263 | 1,594,223 | 1,638,290 | 1,092,817 | 15,479,633 | $(3,476,799)$ | 12,002,834 |
| Cost of sales, SG\&A and |  |  |  |  |  |  |  |  |
| R\&D expenses | 4,696,482 | 5,832,635 | 1,542,676 | 1,507,566 | 976,335 | 14,555,694 | $(3,505,969)$ | 11,049,725 |
| Operating income | 192,558 | 432,628 | 51,547 | 130,724 | 116,482 | 923,939 | 29,170 | 953,109 |
| Assets | 3,127,143 | 6,863,970 | 948,544 | 1,080,439 | 574,890 | 12,594,986 | 20,557 | 12,615,543 |
| Long-lived assets | $¥ 1,084,163$ | ¥1,589,356 | $¥ 171,030$ | $¥ 260,141$ | $¥ 128,156$ | $¥ 3,232,846$ | $¥$ | $¥ 3,232,846$ |

As of and for the year ended March 31, 2009

|  | Yen (millions) |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Japan | North America | Europe | Asia | Other Regions | Total | Reconciling Items | Consolidated |
| Net sales and other operating revenue: |  |  |  |  |  |  |  |  |
| External customers | $¥ 1,871,962$ | $¥ 4,534,684$ | $¥ 1,191,540$ | $¥ 1,335,091$ | $¥ 1,077,964$ | $¥ 10,011,241$ | $¥$ | $¥ 10,011,241$ |
| Transfers between geographic areas | 2,290,625 | 244,440 | 87,362 | 273,140 | 66,256 | 2,961,823 | $(2,961,823)$ | - |
| Total | 4,162,587 | 4,779,124 | 1,278,902 | 1,608,231 | 1,144,220 | 12,973,064 | $(2,961,823)$ | 10,011,241 |
| Cost of sales, SG\&A and |  |  |  |  |  |  |  |  |
| R\&D expenses | 4,324,203 | 4,699,422 | 1,268,701 | 1,504,628 | 1,009,158 | 12,806,112 | $(2,984,514)$ | 9,821,598 |
| Operating income (loss) | $(161,616)$ | 79,702 | 10,201 | 103,603 | 135,062 | 166,952 | 22,691 | 189,643 |
| Assets | 3,078,478 | 6,547,880 | 766,594 | 1,016,059 | 450,081 | 11,859,092 | $(40,175)$ | 11,818,917 |
| Long-lived assets | ¥1,140,316 | $¥ 1,918,579$ | $\ddagger 110,543$ | $¥ 253,113$ | $¥ 119,373$ | $¥ 3,541,924$ | $¥ \quad-$ | $¥ 3,541,924$ |

As of and for the year ended March 31, 2010

|  | Yen (millions) |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Japan | North America | Europe | Asia | Other Regions | Total | Reconciling Items | Consolidated |
| Net sales and other operating revenue: |  |  |  |  |  |  |  |  |
| External customers | ¥1,864,513 | $¥ 3,752,417$ | ¥769,857 | ¥1,320,047 | ¥872,340 | ¥ 8,579,174 | ¥ | ¥ 8,579,174 |
| Transfers between geographic areas | 1,441,264 | 155,799 | 55,615 | 198,533 | 24,151 | 1,875,362 | $(1,875,362)$ | - |
| Total | 3,305,777 | 3,908,216 | 825,472 | 1,518,580 | 896,491 | 10,454,536 | $(1,875,362)$ | 8,579,174 |
| Cost of sales, SG\&A and |  |  |  |  |  |  |  |  |
| Operating income (loss) | $(29,135)$ | 236,379 | $(10,872)$ | 113,006 | 45,808 | 355,186 | 8,589 | 363,775 |
| Assets | 2,947,764 | 6,319,896 | 591,423 | 1,050,727 | 619,345 | 11,529,155 | 99,960 | 11,629,115 |
| Long-lived assets | ¥1,113,386 | $¥ 1,861,596$ | ¥107,262 | ¥ 240,704 | ¥162,198 | ¥ 3,485,146 | ¥ | ¥ 3,485,146 |

As of and for the year ended March 31, 2010

|  | U.S dollars (millions) |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Japan | North America | Europe | Asia | Other Regions | Total | Reconciling Items | Consolidated |
| Net sales and other operating revenue: |  |  |  |  |  |  |  |  |
| External customers | \$20,040 | \$40,331 | \$8,274 | \$14,188 | \$9,377 | \$ 92,210 | \$ | \$ 92,210 |
| Transfers between geographic areas | 15,491 | 1,675 | 598 | 2,134 | 259 | 20,157 | $(20,157)$ | - |
| Total | 35,531 | 42,006 | 8,872 | 16,322 | 9,636 | 112,367 | $(20,157)$ | 92,210 |
| Cost of sales, SG\&A and |  |  |  |  |  |  |  |  |
| R\&D expenses | 35,844 | 39,465 | 8,989 | 15,107 | 9,144 | 108,549 | $(20,249)$ | 88,300 |
| Operating income (loss) | (313) | 2,541 | (117) | 1,215 | 492 | 3,818 | 92 | 3,910 |
| Assets | 31,683 | 67,927 | 6,357 | 11,293 | 6,656 | 123,916 | 1,074 | 124,990 |
| Long-lived assets | \$11,967 | \$20,009 | \$1,153 | \$ 2,587 | \$1,743 | \$ 37,459 | \$ - | \$ 37,459 |

Explanatory notes:

1. Major countries or regions in each geographic area:

| North America | United States, Canada, Mexico |
| :--- | :--- |
| Europe | United Kingdom, Germany, France, Italy, Belgium |
| Asia | Thailand, Indonesia, China, India |
| Other Regions | Brazil, Australia |

2. Operating income (loss) of each geographical region is measured in a consistent manner with consolidated operating income, which is income before income taxes and equity in income of affiliates before other income (expenses).
3. Assets of each geographical region are defined as total assets, including derivative financial instruments, investments in affiliates, and deferred tax assets.
4. Sales and revenues between geographic areas are generally made at values that approximate arm's-length prices.
5. Unallocated corporate assets, included in reconciling items, amounted to $¥ 385,442$ million as of March 31,2008 , $¥ 257,291$ million as of March 31, 2009, and $¥ 338,135$ million as of March 31,2010 , which consist primarily of cash and cash equivalents and marketable securities held by the Company. Reconciling items also include elimination of transactions between geographic areas.

## Basis of Translating Financial Statements

The consolidated financial statements are expressed in Japanese yen. However, the consolidated financial statements as of and for the year ended March 31, 2010 have been translated into United States dollars at the rate of $¥ 93.04=$ U.S. $\$ 1$, the approximate exchange rate prevailing on the Tokyo Foreign Exchange Market on March 31, 2010. Those U.S. dollar amounts presented in the consolidated financial statements and related notes are included solely for the reader. This translation should not be construed as a representation that all the amounts shown could be converted into U.S. dollars.

## Consolidated Balance Sheets Divided into

Non-Financial Services Businesses and Finance Subsidiaries

| At March 31, 2009 and 2010 | Yen (millions) |  |
| :---: | :---: | :---: |
|  | 2009 | 2010 |
| Assets |  |  |
| Non-financial services businesses |  |  |
| Current assets: | $¥ 3,512,567$ | ¥ 3,535,061 |
| Cash and cash equivalents | 668,114 | 1,100,695 |
| Trade accounts and notes receivable, net | 436,467 | 525,768 |
| Inventories | 1,243,961 | 935,629 |
| Other current assets | 1,164,025 | 972,969 |
| Investments and advances | 876,976 | 880,721 |
| Property, plant and equipment, net | 2,128,368 | 2,068,119 |
| Other assets | 520,332 | 446,218 |
| Total assets | 7,038,243 | 6,930,119 |
| Finance Subsidiaries |  |  |
| Cash and cash equivalents | 22,255 | 19,207 |
| Finance subsidiaries-short-term receivables, net | 1,180,793 | 1,112,984 |
| Finance subsidiaries-long-term receivables, net | 2,401,469 | 2,362,813 |
| Net property on operating leases | 1,287,799 | 1,308,147 |
| Other assets | 843,400 | 738,637 |
| Total assets | 5,735,716 | 5,541,788 |
| Reconciling items | $(955,042)$ | $(842,792)$ |
| Total assets | $¥ 11,818,917$ | ¥11,629,115 |
| Liabilities and Equity |  |  |
| Non-financial services businesses |  |  |
| Current liabilities: | $¥ 2,070,075$ | ¥ 1,736,752 |
| Short-term debt | 656,951 | 211,325 |
| Current portion of long-term debt | 19,803 | 24,795 |
| Trade payables | 710,395 | 833,326 |
| Accrued expenses | 465,115 | 457,146 |
| Other current liabilities | 217,811 | 210,160 |
| Long-term debt, excluding current portion | 89,891 | 174,197 |
| Other liabilities | 1,114,411 | 1,024,017 |
| Total liabilities | 3,274,377 | 2,934,966 |
|  |  |  |
| Finance Subsidiaries |  |  |
| Short-term debt | 1,697,481 | 1,385,032 |
| Current portion of long-term debt | 961,302 | 703,434 |
| Accrued expenses | 142,151 | 125,788 |
| Long-term debt, excluding current portion | 1,857,018 | 2,155,243 |
| Other liabilities | 495,361 | 488,970 |
| Total liabilities | 5,153,313 | 4,858,467 |
| Reconciling items | $(739,117)$ | $(620,748)$ |
| Total liabilities | 7,688,573 | 7,172,685 |
| Honda Motor Co., Ltd. shareholders' equity | 4,007,288 | 4,328,640 |
| Noncontrolling interests | 123,056 | 127,790 |
| Total equity | 4,130,344 | 4,456,430 |
| Total liabilities and equity | $¥ 11,818,917$ | ¥11,629,115 |



Notes:

1. Honda adopted the FASB Accounting Standards Codification (ASC) 810 "Consolidation", which is a replacement of Statement of Financial Accounting Standards No. 160, "Noncontrolling Interests in Consolidated Financial Statements - an amendment of ARB No. 51", effective April 1, 2009. Upon the adoption of ASC 810, presentation of cash flows has been changed.
2. Non-financial services businesses lend to finance subsidiaries. These cash flows are included in the decrease (increase) in investments and advances, increase (decrease) in short-term debt, proceeds from long-term debt, and repayment of long-term debt. The amount of the loans to finance subsidiaries is a $¥ 70,937$ million decrease for the fiscal year ended March 31 , 2009, and a $¥ 121,852$ million decrease for the fiscal year ended March 31, 2010, respectively
3. Decrease (increase) in trade accounts and notes receivable for finance subsidiaries is due to the reclassification of finance subsidiaries-receivables which relate to sales of inventory in the unaudited consolidated statements of cash flows presented above.

## Financial Summary

| Honda Motor Co., Ltd. and Subsidiaries Years ended or at March 31 |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  | 2000 | 2001 | 2002 | 2003 |
| Sales, income, and dividends |  |  |  |  |
| Net sales and other operating revenue | $76,098,840$ | $76,463,830$ | $¥ 7,362,438$ | $¥ 7,971,499$ |
| Operating income | 418,639 | 401,438 | 661,202 | 724,527 |
| Income before income taxes and equity in income of affiliates | 419,658 | 388,419 | 555,854 | 619,413 |
| Income taxes | 170,434 | 178,439 | 231,150 | 245,065 |
| Net income attributable to noncontrolling interests | 16,786 | 25,704 | 42,515 | 61,972 |
| Equity in income of affiliates | $(3,595)$ | $(3,443)$ | $(4,512)$ | $(9,658)$ |
| Net income attributable to Honda Motor Co., Ltd. | 262,415 | 232,241 | 362,707 | 426,662 |
| As percentage of sales | 4.3\% | 3.6\% | 4.9\% | 5.4\% |
| Cash dividends paid during the period | 20,463 | 22,412 | 24,360 | 30,176 |
| Research and development | 334,036 | 352,829 | 395,176 | 436,863 |
| Interest expense | 18,920 | 21,400 | 16,769 | 12,207 |
| Assets, long-term debt, and shareholders' equity |  |  |  |  |
| Total assets | $\ddagger 4,935,976$ | $\ddagger 5,719,020$ | $¥ 7,064,787$ | $¥ 7,821,403$ |
| Long-term debt | 574,566 | 368,173 | 716,614 | 1,140,182 |
| Total Honda Motor Co., Ltd. shareholders' equity | 1,930,373 | 2,230,291 | 2,573,941 | 2,629,720 |
| Capital expenditures (excluding purchase of |  |  |  |  |
| Purchase of operating lease assets |  |  |  |  |
| Depreciation (excluding property on operating leases) Depreciation of property on operating leases | 172,139 | 170,342 | 194,944 | 220,874 |

## Per common share

Net income attributable to Honda Motor Co., Ltd.:

Basic
Diluted
Cash dividends paid during the period
Honda Motor Co., Ltd. shareholders' equity

| $¥ 134.65$ | $¥$ | 119.17 | $¥$ | 186.11 | $¥$ |
| ---: | ---: | ---: | ---: | ---: | ---: |
| 134.65 |  | 119.17 |  | 186.11 |  |
| 10.5 |  | 11.5 |  | 12.5 |  |
| 990.53 |  | $1,144.43$ |  | $1,320.77$ |  |
|  |  | $1,367.34$ |  |  |  |


| $¥ 1,612,191$ | $¥ 1,740,340$ | $¥ 1,868,746$ | $¥ 1,748,706$ |
| :---: | :---: | :---: | :---: |
| $26 \%$ | $27 \%$ | $25 \%$ | $22 \%$ |
| $4,486,649$ | $4,723,490$ | $5,493,692$ | $6,222,793$ |
| $74 \%$ | $73 \%$ | $75 \%$ | $78 \%$ |
| $¥ 6,098,840$ | $¥ 6,463,830$ | $¥ 7,362,438$ | $¥ 7,971,499$ |
| $100 \%$ | $100 \%$ | $100 \%$ | $100 \%$ |


|  |  |  |  |
| ---: | ---: | ---: | ---: |
| 4,436 | 5,118 | 6,095 | 8,080 |
| 2,473 | 2,580 | 2,666 | 2,888 |
| 4,057 | 3,884 | 3,926 | 4,584 |
| 112,400 | 114,300 | 120,600 | 126,900 |

Exchange rate (yen amounts per U.S. dollar)

| Rates for the period-end | $\neq$ | 106 | $¥$ | 124 | $\nexists$ | 133 |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- |
| Average rates for the period |  | 112 |  | 111 | 120 |  |

*The geographic breakdown of sales amounts is based on the location of customers.

|  |  |  |  |  |  | $\begin{gathered} \text { Yen } \\ \text { (millions) } \end{gathered}$ | U.S. dollars (millions) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 2004 | 2005 | 2006 | 2007 | 2008 | 2009 | 2010 | 2010 |
| ¥8,162,600 | ¥8,650,105 | $¥ 9,907,996$ | $¥ 11,087,140$ | ¥12,002,834 | ¥ $10,011,241$ | ¥ 8,579,174 | \$ 92,210 |
| 600,144 | 630,920 | 868,905 | 851,879 | 953,109 | 189,643 | 363,775 | 3,910 |
| 653,680 | 668,364 | 829,904 | 792,868 | 895,841 | 161,734 | 336,198 | 3,613 |
| 252,740 | 266,665 | 317,189 | 283,846 | 387,436 | 109,835 | 146,869 | 1,578 |
| 75,151 | 96,057 | 99,605 | 103,417 | 118,942 | 99,034 | 93,282 | 1,003 |
| $(11,753)$ | $(11,559)$ | $(15,287)$ | $(20,117)$ | $(27,308)$ | $(13,928)$ | $(14,211)$ | (153) |
| 464,338 | 486,197 | 597,033 | 592,322 | 600,039 | 137,005 | 268,400 | 2,885 |
| 5.7\% | 5.6\% | 6.0\% | 5.3\% | 5.0\% | 1.4\% | 3.1\% |  |
| 33,541 | 47,797 | 71,061 | 140,482 | 152,590 | 139,724 | 61,696 | 663 |
| 448,967 | 467,754 | 510,385 | 551,847 | 587,959 | 563,197 | 463,354 | 4,980 |
| 10,194 | 11,655 | 11,902 | 12,912 | 16,623 | 22,543 | 12,552 | 135 |
| ¥8,380,549 | ¥9,368,236 | $¥ 10,631,400$ | ¥12,036,500 | ¥12,615,543 | $¥ 11,818,917$ | ¥11,629,115 | \$124,990 |
| 1,394,612 | 1,559,500 | 1,879,000 | 1,905,743 | 1,836,652 | 1,932,637 | 2,313,035 | 24,861 |
| 2,874,400 | 3,289,294 | 4,125,750 | 4,488,825 | 4,550,479 | 4,007,288 | 4,328,640 | 46,525 |
| 287,741 | 373,980 | 457,841 | 627,066 | 654,030 | 633,913 | 348,981 | 3,751 |
|  |  |  | 366,795 | 839,261 | 668,128 | 544,027 | 5,847 |
| 213,445 | 225,752 | 262,225 | 361,747 | 417,393 | 441,868 | 401,743 | 4,318 |
|  |  |  | 9,741 | 101,032 | 195,776 | 227,931 | 2,450 |
|  |  |  |  |  |  | Yen | U.S. dollars |
| $¥ 243.45$ | ¥ 260.34 | $¥ 324.33$ | ¥ 324.62 | $\ddagger 330.54$ | $¥ \quad 75.50$ | ¥ 147.91 | \$ 1.59 |
| 243.45 | 260.34 | 324.33 | 324.62 | 330.54 | 75.50 | 147.91 | 1.59 |
| 17.5 | 25.5 | 38.5 | 77 | 84 | 77 | 34 | 0.37 |
| 1,527.45 | 1,778.24 | 2,259.26 | 2,463.69 | 2,507.79 | 2,208.35 | 2,385.45 | 25.64 |
|  |  |  |  |  |  | $\begin{gathered} \text { Yen } \\ \text { (millions) } \end{gathered}$ | U.S. dollars (millions) |
| ¥1,628,493 | ¥1,699,205 | ¥ 1,694,044 | ¥ 1,681,190 | $¥ 1,585,777$ | $¥ 1,446,541$ | ¥ 1,577,318 | \$ 16,953 |
| 20\% | 20\% | 17\% | 15\% | 13\% | 14\% | 18\% |  |
| 6,534,107 | 6,950,900 | 8,213,952 | 9,405,950 | 10,417,057 | 8,564,700 | 7,001,856 | 75,257 |
| 80\% | 80\% | 83\% | 85\% | 87\% | 86\% | 82\% |  |
| ¥8,162,600 | ¥8,650,105 | ¥ 9,907,996 | $¥ 11,087,140$ | $¥ 12,002,834$ | $¥ 10,011,241$ | ¥ 8,579,174 | \$ 92,210 |
| 100\% | 100\% | 100\% | 100\% | 100\% | 100\% | 100\% |  |


| 9,206 | 10,482 | 10,271 | 10,369 | 9,320 | 10,114 | $\mathbf{9 , 6 3 9}$ |
| ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| 2,983 | 3,242 | 3,391 | 3,652 | 3,925 | 3,517 | $\mathbf{3 , 3 9 2}$ |
| 5,047 | 5,300 | 5,876 | 6,421 | 6,057 | 5,187 | $\mathbf{4 , 7 4 4}$ |
|  |  |  |  |  |  |  |
| 131,600 | 137,827 | 144,785 | 167,231 | 178,960 | 181,876 | $\mathbf{1 7 6 , 8 1 5}$ |


|  | Yen (millions except per share amounts) |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Year ended March 31, 2009 |  |  |  | Year ended March 31, 2010 |  |  |  |
|  | । | 1 | III | IV | I | II | III | Iv |
| Net sales and other operating revenue | $¥ 2,867,221$ | ¥2,826,865 | ¥2,533,257 | $¥ 1,783,898$ | ¥2,002,212 | ¥2,056,655 | ¥2,240,740 | ¥2,279,567 |
| Operating income (loss) | 210,476 | 148,851 | 102,452 | $(272,136)$ | 25,164 | 65,543 | 176,971 | 96,097 |
| Income (loss) before income taxes and equity in income of affiliates | 224,224 | 149,462 | 86,750 | $(298,702)$ | 5,458 | 66,140 | 171,013 | 93,587 |
| Net income (loss) attributable to |  |  |  |  |  |  |  |  |
| Honda Motor Co., Ltd. <br> Basic net income (loss) attributable to | 173,397 | 123,316 | 20,242 | $(179,950)$ | 7,560 | 54,037 | 134,627 | 72,176 |
| Honda Motor Co., Ltd. | $¥ 95.56$ | $¥ 77.96$ | $¥ 11.16$ | $¥(99.17)$ | $¥ 4.17$ | ¥29.78 | ¥74.19 | ¥39.78 |
| Tokyo Stock Exchange: (TSE) (in yen) |  |  |  |  |  |  |  |  |
| High | $¥ 3,910$ | $¥ 3,850$ | $¥ 3,190$ | $¥ 2,515$ | ¥ 3 ,070 | ¥3,230 | ¥3,170 | ¥3,410 |
| Low | 2,765 | 3,000 | 1,643 | 1,860 | 2,390 | 2,300 | 2,590 | 2,951 |
| New York Stock Exchange (NYSE) (in U.S. dollars) |  |  |  |  |  |  |  |  |
| High | \$36.40 | \$35.67 | \$30.08 | \$25.58 | \$31.00 | \$32.99 | \$34.52 | \$37.23 |
| Low | 27.69 | 28.20 | 17.35 | 20.28 | 24.83 | 25.00 | 28.82 | 33.27 |

Note: All quarterly financial data is unaudited and has not been reviewed by the independent registered public accounting firm (KPMG AZSA \& Co.).


## Honda Motor Co., Ltd.

## Company Information

Established
Lines of Business
Fiscal Year-end
Independent Registered
Public Accounting Firm
Web Site

September 24, 1948
Motorcycles, Automobiles, Financial Services and Power Products and Others
March 31

KPMG AZSA \& Co.

- Corporate Web Site http://www.honda.co.jp
- IR Web Sites

Japanese: http://www.honda.co.jp/investors/
English: http://world.honda.com/investors/

## Stock Information

| Securities Code | 7267 |  |
| :---: | :---: | :---: |
| Number of Shares Authorized | 7,086,000,000 shares | HMC |
| Total Number of Shares Issued | 1,834,828,430 shares | LISTED |
| Number of Shareholders | 209,149 | NYSE |
| Number of Shares per Trading Unit | 100 shares |  |
| Stock Exchange Listings | Japan: Tokyo, Osaka stock exchanges Overseas: New York, London stock exchanges |  |
| General Meeting of Shareholders | June | LISTED |
| Record Dates for Dividends | June 30 <br> September 30 | STANDARD |
|  | December 31 <br> March 31 |  |

## IR Offices

| Japan | Honda Motor Co., Ltd. |
| :--- | :--- |
|  | 1-1, 2-chome, Minami-Aoyama, Minato-ku, |
|  | Tokyo 107-8556, Japan |
| TEL: 81-(0)3-3423-1111 (Switchboard) |  |
|  |  |
| U.S.A. |  |
|  | Nenda North America, Inc. |
|  | 156 Werk Office 56th Street, 20th Floor, |
|  | New York, NY 10019, U.S.A. |
|  | TEL: 1-212-707-9920 |

## Shareholders' Register Manager for Common Stock

The Chuo Mitsui Trust and Banking Co., Ltd.
33-1, Shiba 3-chome, Minato-ku,
Tokyo 105-8574, Japan

## Contact Address:

The Chuo Mitsui Trust and Banking Co., Ltd.
Stock Transfer Agency Dept. Operation Center
8-4, Izumi 2-chome, Suginami-ku,
Tokyo 168-0063, Japan
TEL: 81-(0)3-3323-7111
TEL: 0120-78-2031 (toll free within Japan)

## Depositary and Transfer Agent for American Depositary Receipts

## JPMorgan Chase Bank, N.A.

1 Chase Manhattan Plaza, Floor 58, New York, NY 10005, U.S.A.

## Contact Address:

JPMorgan Service Center
P.O. Box 64504

St. Paul, MN 55164-0504, U.S.A.
TEL: 1-800-990-1135
E-mail: jpmorgan.adr@wellsfargo.com Ratio: 1 ADR $=1$ share of underlying stock Ticker symbol: HMC

Note: With respect to taxation and other matters relating to the acquisition, holding and disposition of the Company's common stock or ADRs by non-residents of Japan, please also refer to "Item 10E. Taxation" of Form 20-F included in the "Investor Relations" section on our web site.

## Major Shareholders

| Individual or Organization | Number of shares held <br> (thousands) | Percentage of total <br> shares outstanding $(\%)$ |
| :--- | ---: | ---: |
| Japan Trustee Services Bank, Ltd. (Trust Account) | 133,296 |  |
| The Master Trust Bank of Japan, Ltd. (Trust Account) | 81,961 |  |
| JPMorgan Chase Bank 380055 | 72,611 |  |
| Moxley \& Co. | 71,108 |  |
| Tokio Marine \& Nichido Fire Insurance Co., Ltd. | 62,875 |  |
| Meiji Yasuda Life Insurance Company | 51,199 |  |
| The Bank of Tokyo-Mitsubishi UFJ, Ltd. | 36,686 |  |
| Mitsui Sumitomo Insurance Co., Ltd. | 35,039 |  |
| Sompo Japan Insurance Inc. | 34,766 |  |
| Nippon Life Insurance Company | 34,700 |  |

Breakdown of Shareholders by Type


Honda's Stock Price and Trading Volume on the Tokyo Stock Exchange


Note: The Company executed a two-for-one stock split for the Company's common stock effective July 1, 2006. The prices of shares on the Tokyo Stock Exchange prior to the split have been adjusted retroactively for consistency. Consequently, the prices shown here are not the actual prices of shares on the Tokyo Stock Exchange.

## FHONDA

The Power of Dreams


[^0]:    Years ended March 31

[^1]:    StepWGN (Japan)

[^2]:    Years ended March 31

[^3]:    Years ended March 31

[^4]:    Note: Corporate Auditors Mr. Koukei Higuchi, Mr. Fumihiko Saito and Mr. Yuji Matsuda are outside corporate auditors as provided for in Article 2, Paragraph 1, Item 16 of the Company Law.

